

## **MEMORANDUM OF UNDERSTANDING**

WHEREAS, The University of Central Florida Board of Trustees (“UCF”), the School Board of Orange County, Florida, the City of Orlando, the Florida Department of Health in Orange County, Valencia College, Early Learning Coalition of Orange County, Heart of Florida United Way and Frontline Outreach, collectively referred to as “the Partners,” have come together to collaborate and submit an application for the U.S. Department of Education Promise Neighborhoods Program.

WHEREAS, the Partners listed above have agreed to enter into a Memorandum of Understanding (MOU) in which the University of Central Florida will be the lead agency and named applicant with the remaining agencies as partners in this application.

### **1.0 Commitment**

This MOU documents the commitment of each organization to provide human capital and financial resources to the Orlando Promise Neighborhoods (OPN) project. Orlando Promise Neighborhoods is focused on significantly improving the academic outcomes of children and youth living in the greater Washington Shores neighborhood by providing comprehensive cradle-to-career supports and services that will nurture and sustain the success and well-being of the children parents, and families.

The Orlando Promise Neighborhoods is a coalition of community organizations focused on significantly improving the academic and developmental outcomes of children living in the Greater Washington Shores neighborhoods (Zip Codes 32811 and 32805) served by seven Orange County Public Schools (Orlando, Florida). The targeted OPN Schools include: (1) Washington Shores Elementary - Early Learning Center, (2) Nap Ford Community School, and

(3) Eccleston Elementary, (4) Ivey Lane Elementary, (5) Carver Middle School, and (6) Jones High School.

## **2.0 Vision**

All children and youth growing up in Orlando Promise Neighborhoods will have access to great schools, challenging curricula, high-quality teachers, and strong systems of family and community support that will prepare them to attend an excellent education and successful transition to college and career. The project will harness the commitment and resources of the community to alter the historical trajectories associated with poverty, academic failure, childhood obesity, juvenile delinquency and poor educational attainment.

## **3.0 Theory of Change**

The research literature documents a variety of interventions that have been shown to be effective in improving academic, behavioral, and social outcomes in children and youth. However, little is known about the effectiveness of individual interventions when they are combined in various configurations. Researcher John Hattie has observed that low-performing students are in need of interventions that produce more than one-year of academic gain for each year they are in school. As a result, the Orlando Promise Neighborhoods' theory of change focuses on (1) identifying highly-effective evidence-based interventions that can be implemented in homes, schools, and community, (2) implementing the interventions with fidelity, duration, and sufficient intensity needed to produce positive academic, behavioral, and social outcomes with an effect size greater than 1.0. and (3) analyze the active ingredients and dosage effects of the intervention to answer the question, what works, for whom, and under what conditions?

#### **4.0 Timeline**

The Parties agree to perform the programmatic, financial and long term commitments as outlined in this MOU, dependent on funding of the project by the U.S. ED during the period of performance of January 1, 2018 through December 31, 2022.

#### **5.0 Roles and Responsibilities**

The roles and responsibilities are outlined below by each member of the Parties individually and will be formalized once an award is made.

IN WITNESS WHEREOF, the Parties hereto have made and executed this Agreement on the respective dates under each signature.

#### **The University of Central Florida will:**

- ❖ Implement the programmatic, administrative and financial activities as described in the proposal as the Lead Agency; and
- ❖ Coordinate with the Parties as well as the community partners to ensure delivery of proposed services.

The financial commitment to this project is estimated at: \$\_\_\_\_\_ (annually/over 5 year period). This support demonstrates UCF's dedication to the programmatic and long-term commitment of this project.

*The University of Central Florida Board of Trustees*

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Name/Title

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Date

**The School Board of Orange County, Florida will:**

❖ Highlight general/specific commitments.



The financial commitment to this project is estimated at: \$\_\_\_\_\_ (annually/over 5 year period). This support demonstrates OCSB dedication to the programmatic and long-term commitment of this project.

These activities are consistent with the mission of OCPS; which is XXXXXX.

On Behalf of the School Board of Orange County

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Name/Title

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Date

**The City of Orlando will:**

- ❖ Offer *Neighborhood-based, Out-of-School Time (OST) Academic Support Programs for Elementary and Middle School Aged Children* at 5 City neighborhood centers in Zone.
- ❖ With Promise Neighborhoods funding, offer a *College Access and Persistence Program* and a *Youth Employment Program* for youth ages 15 to 25 residing in the Zone.
- ❖ *Expand and Enhance Youth Development Programs* targeting youth ages 15 to 24 who reside in the Zone, to engage older youth during out-of-school time.
- ❖ Offer *Health and Wellness Programs for Children* in the Zone including sports leagues; federally-funded healthy dinners during the school year, and lunches throughout the summer; parks and recreational facilities including playgrounds, basketball courts, sports fields and more; and community gardens located on City property throughout the Zone.

The financial commitment to this project is estimated at \$3,404,548 in-kind during year one (and similar amounts annually/over 5 year period). This support demonstrates the City of Orlando's dedication to the programmatic and long-term commitment of this project.

These activities are consistent with the mission of the City of Orlando, which is to *enhance the quality of life in the City by delivering public services in a knowledgeable, responsive and financially responsible manner.*

On Behalf of the City of Orlando

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Kevin Edmonds, Deputy Chief Administrative Officer

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Date

**The Florida Department of Health in Orange County will:**

❖ Highlight general/specific commitments.

❖

The financial commitment to this project is estimated at: \$\_\_\_\_\_ (annually/over 5 year period). This support demonstrates OCSB dedication to the programmatic and long-term commitment of this project.

These activities are consistent with the mission of OCPS; which is XXXXXX.

On Behalf of the Florida Department of Health in Orange County

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Name/Title

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Date

**Valencia College will:**

❖ Highlight general/specific commitments.



The financial commitment to this project is estimated at: \$\_\_\_\_\_ (annually/over 5 year period). This support demonstrates OCSB dedication to the programmatic and long-term commitment of this project.

These activities are consistent with the mission of Valencia College; which is XXXXXX.

On Behalf of the Valencia College

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Name/Title

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Date

**The Early Learning Coalition of Orange County will:**

❖ Highlight general/specific commitments.



The financial commitment to this project is estimated at: \$\_\_\_\_\_ (annually/over 5 year period). This support demonstrates OCSB dedication to the programmatic and long-term commitment of this project.

These activities are consistent with the mission of the Early Learning Coalition of Orange County; which is XXXXXX.

On Behalf of the Early Learning Coalition of Orange County

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Name/Title

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Date



**Heart of Florida United Way will:**

❖ Highlight general/specific commitments.



The financial commitment to this project is estimated at: \$\_\_\_\_\_ (annually/over 5 year period). This support demonstrates OCSB dedication to the programmatic and long-term commitment of this project.

These activities are consistent with the mission of Heart of Florida United Way; which is XXXXXX.

On Behalf of Heart of Florida United Way

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Name/Title

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Date

**Frontline Outreach, Inc. will:**

❖ Highlight general/specific commitments.

❖

The financial commitment to this project is estimated at: \$\_\_\_\_\_ (annually/over 5 year period). This support demonstrates OCSB dedication to the programmatic and long-term commitment of this project.

These activities are consistent with the mission of Frontline Outreach; which is XXXXXX.

On Behalf of Frontline Outreach, Inc.

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Name/Title

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Date