City of Orlando, Florida
Fiscal Year 2017 Budget Workshop

July 11, 2016



<u>Agenda</u>

- Historical Perspective / Current Budget
- Budget Review Committee Adjustments
- FY 2017 General Fund Budget Summary
- FY 2017 Highlighted Other Funds Budget Summary
- Next Steps Budget Calendar



FY 2016 Budget Principles

- Total property tax revenues higher than pre-recession levels
- Recognized revenues from increased economic activity
- Restored infrastructure and facility maintenance funding
- Increased staffing where economic conditions demand
- Increased contingency levels



FY 2016 Budget

| General Fund | 2016 Adopted |
|--------------|--------------|
| Revenues | 401,607,332 |
| Expenses | 401,607,332 |
| Total | - |

| Other Funds | 2016 Adopted |
|-------------|--------------|
| Revenues | 713,174,842 |
| Expenses | 713,174,842 |
| Total | - |



Budget Review Committee Program Enhancements

- Budgeted 13 New Grants totaling more than \$1.6 Million
- Expanded Right of Way Maintenance and Litter Control Programs
- Project DTO including Constitution Green Purchase
- Central Boulevard Sanitary Sewer Improvements
- Weekly Recycling Pilot Program
- Dubsdread Improvement Project
- Iron Bridge Underground Pipe Rehabilitation
- West Livingston Street Improvements



Budget Review Committee Staffing Enhancements

- Reclassify Emergency Communications Workers
- After School All Stars Director of External Affairs
- Permitting Services Support 25 new positions
- Civil Engineer
- Deputy City Clerk
- Human Relations Supervisor
- IT Project Managers
- Facilities Project Coordinator
- Public Works Neighborhood Outreach Coordinator
- Senior Advisor on Homelessness
- Mennello Museum Marketing Coordinator



Tentative Budget Summary

- Maintains the restored programs from FY 2016 Adopted Budget and incorporates interim enhancement decisions
- Continuation of revenue growth from economic activity
- Includes full actuarial required contributions to all three pension funds and retiree health care (OPEB)
- General Fund set aside funding for a cost of living adjustment similar to previous years



General Fund Revenues

| | 2016 Adopted | 2017 Proposed | Change | Change % |
|---------------------------|--------------|---------------|-------------|----------|
| Property Tax | 146,137,113 | 159,311,274 | 13,174,161 | 9.0% |
| Utilities Services Tax | 42,644,237 | 42,399,404 | (244,833) | -0.6% |
| State Sales Tax | 38,400,000 | 40,300,000 | 1,900,000 | 4.9% |
| Municipal Revenue Sharing | 11,200,000 | 12,400,000 | 1,200,000 | 10.7% |
| Local Business Tax | 8,215,000 | 8,415,000 | 200,000 | 2.4% |
| Franchise Fee / Dividend | 86,600,000 | 89,925,000 | 3,325,000 | 3.8% |
| Other Intergovernmental | 6,155,219 | 5,946,044 | (209,175) | -3.4% |
| Charges for Services | 46,848,967 | 45,835,235 | (1,013,732) | -2.2% |
| Other Revenue | 12,536,805 | 8,446,501 | (4,090,304) | -32.6% |
| Transfers In | 2,869,991 | 10,076,762 | 7,206,771 | 251.1% |
| | | | | |
| Total Revenue | 401,607,332 | 423,055,220 | 21,447,888 | 5.3% |



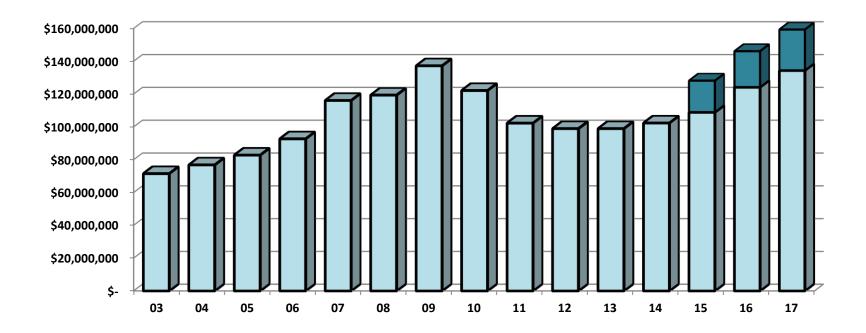
Property Tax

- In FY 2017 the taxable base for the City rose by 9.0%
- Net New Taxable Value was \$640 million
- Amount of Exempt Value increased by 10.8%



Property Tax

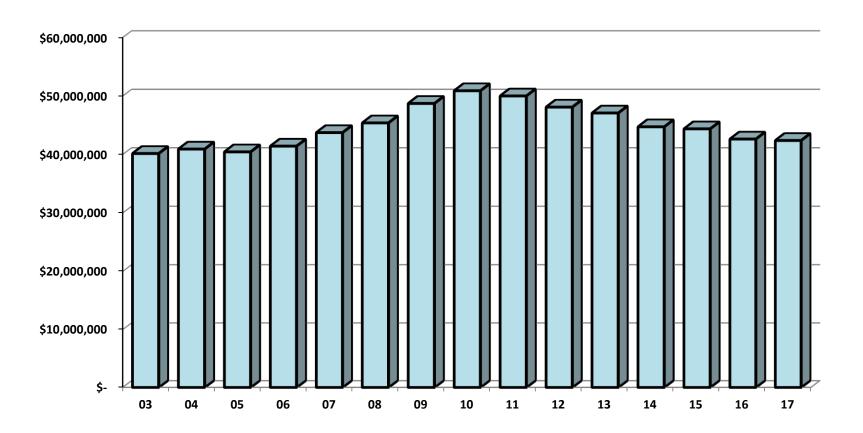
- Projection for FY 2017 reflects maintaining our millage rate of 6.65 and the growing tax base.
- Without the millage increase, revenue would still remain below the peak year.





Utilities & Communications Services Taxes

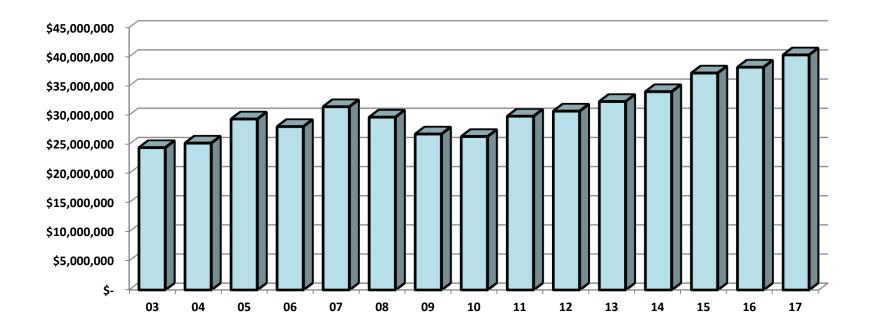
• Projection for FY 2017 is lower (\$250K) due primarily to declining Communication Services Tax revenue.





Sales Tax

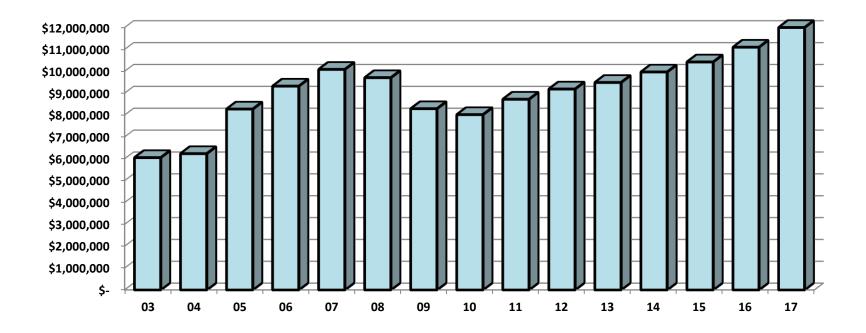
• FY 2017 budget estimate is based on City OMB estimate and reviewed for reasonableness with the State Department of Revenue / Office of Tax Research estimate.





Municipal Revenue Sharing

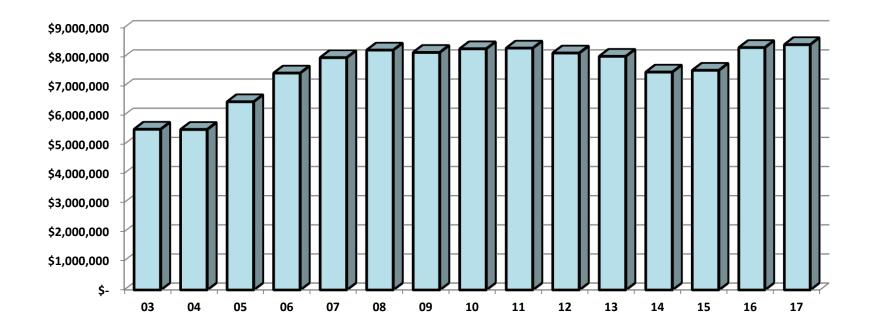
• FY 2017 budget is based on City OMB estimate which historically has been overly conservative. This budget reflects an increase to realign more closely with actual receipts.





Local Business Tax

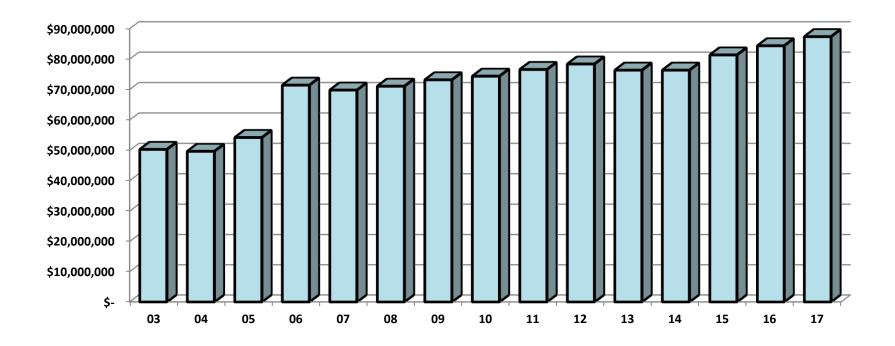
• In the FY 2015 budget we correctly projected a modest increase with an acceleration in FY 2016. The FY 2017 budget contains a more moderate upward trend.





OUC Franchise Fee / Dividend

Total revenue received from OUC for the franchise fee / dividend is increasing by \$3 million.





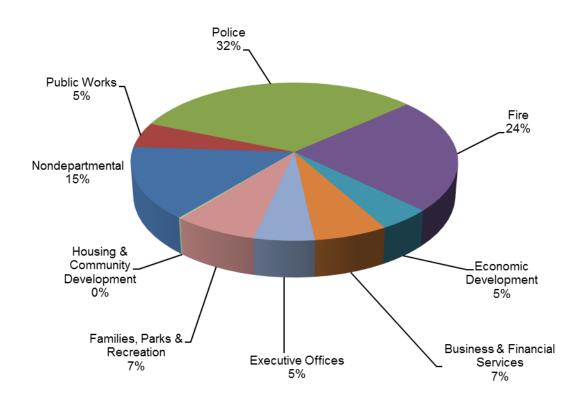
General Fund Expenditures

| | 2016 Adopted | 2017 Proposed | Change | Change % |
|--|--------------|---------------|------------|----------|
| Executive Offices | 21,919,784 | 22,564,920 | 645,136 | 2.9% |
| Business & Financial Services | 26,533,432 | 27,535,440 | 1,002,008 | 3.8% |
| Economic Development | 18,839,482 | 19,571,188 | 731,706 | 3.9% |
| Families, Parks & Recreation | 30,409,627 | 31,131,834 | 722,207 | 2.4% |
| Fire | 95,928,933 | 99,644,748 | 3,715,815 | 3.9% |
| Housing & Community Development | 505,979 | 845,757 | 339,778 | 67.2% |
| Orlando Venues | - | - | - | N/A |
| Police | 131,288,535 | 136,936,185 | 5,647,650 | 4.3% |
| Public Works | 20,377,582 | 21,685,435 | 1,307,853 | 6.4% |
| Nondepartmental | 55,803,978 | 63,139,713 | 7,335,735 | 13.1% |
| Total Expenses | 401,607,332 | 423,055,220 | 21,447,888 | 5.3% |



Total Budget \$423,055,220

General Fund - Expenditures by Department





Other Funds Summary

- Waiving Wastewater Inflationary Fee Increase (5%)
- Waiving Solid Waste Inflationary Fee Increase (4%)
- CRA Operating Increases from Property Tax Values
 - Focus on Project DTO Implementation
- Increased Capital Investments
 - Public Works Enterprise Funds
 - Transportation Projects through Impact Fees and Gas Tax
- Building Code Enforcement Fund
 - Incorporates the additional mid year positions and second phase of EDIS funding



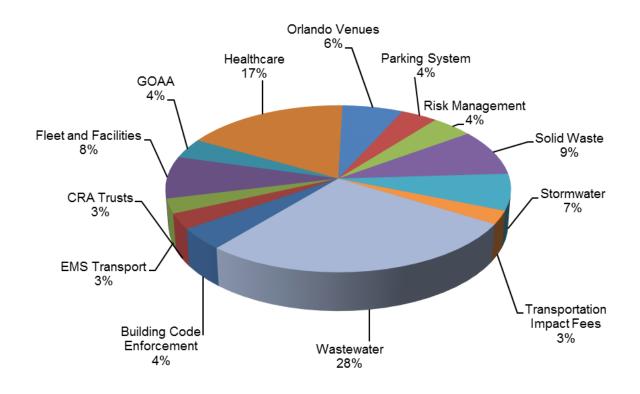
Select Funds Expenditures

| | 2016 Adopted | 2017 Proposed | Change | Change % |
|----------------------------|--------------|---------------|-------------|----------|
| Building Code Enforcement | 10,502,050 | 15,604,385 | 5,102,335 | 48.6% |
| CRA Operating | 8,264,789 | 11,148,321 | 2,883,532 | 34.9% |
| EMS Transport | 12,000,000 | 10,500,000 | (1,500,000) | -12.5% |
| Fleet and Facilities | 26,691,004 | 30,087,286 | 3,396,282 | 12.7% |
| GOAA | 11,954,780 | 14,315,411 | 2,360,631 | 19.7% |
| Healthcare | 59,691,814 | 63,666,709 | 3,974,895 | 6.7% |
| Orlando Venues | 23,912,938 | 23,668,907 | (244,031) | -1.0% |
| Parking System | 14,090,418 | 14,224,533 | 134,115 | 1.0% |
| Risk Management | 16,423,835 | 16,131,798 | (292,037) | -1.8% |
| Solid Waste | 32,104,210 | 33,241,097 | 1,136,887 | 3.5% |
| Stormwater | 23,236,969 | 26,096,711 | 2,859,742 | 12.3% |
| Transportation Impact Fees | 4,363,115 | 9,609,343 | 5,246,228 | 120.2% |
| Wastewater | 104,464,871 | 101,292,197 | (3,172,674) | -3.0% |
| Total Expenses | 347,700,793 | 369,586,698 | 21,885,905 | 6.3% |



Total Budget \$369,586,698

Select Funds - Expenditures by Fund





<u>Tentatively Balanced Budget</u>

| General Fund | 2016 Proposed |
|--------------|---------------|
| Revenues | 423,055,220 |
| Expenses | 423,055,220 |
| Total | - |

| Other Funds | 2016 Proposed |
|-------------|---------------|
| Revenues | 749,369,771 |
| Expenses | 749,369,771 |
| Total | - |



This Year's Budget Process and Next Steps

| Date | Activity | Subject Matter |
|-----------------|---|---|
| January - April | Department Prioritization | Staffing, Revenues, Expenditures, Capital Improvement Program |
| April - July | Office of Management and Budget Review | Staffing, Revenues, Expenditures, Capital Improvement Program |
| July 11 | Budget Workshop | Update of Budget Position, Ad Valorem Tax Revenues, Valuations, Department Requests |
| July 25 | Mayor's Budget Message, Council Action | Fiscal Year 2016-2017 Budget Priorities, Resolution to Set Tentative Ad Valorem (Property Tax) Rate |
| August | Commissioner Briefings | Discussion of Budget Recommendations |
| September 15 | First Public Hearing | Finalize Resolutions for Fiscal Year 2016-2017 Ad Valorem (Property Tax) Rate and Budget |
| September 26 | Second Public Hearing | Finalize Resolutions for Fiscal Year 2016-2017 Ad Valorem (Property Tax) Rate and Budget |





City of Orlando

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