

## **Executive Summary**

### **ES-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)**

#### **1. Introduction**

The U.S. Department of Housing and Urban Development requires that the City of Orlando develop a five-year strategic plan referred to as the Consolidated Plan. On behalf of the City, the Housing and Community Development Division (HCD) has created its 2016 – 2020 Consolidated Plan (Plan). The Plan details resource investment decisions to meet Orlando's affordable housing, community, and economic development needs and priorities. These resources include four federal entitlement grants:

- Community Development Block Grant (CDBG)
- HOME Investment Partnerships Program (HOME)
- Housing Opportunities for Persons with AIDS (HOPWA)
- Emergency Solutions Grant (ESG)

Entitlement funds must focus on at least one of the following objectives for low-and-moderate income persons: increase the availability/accessibility, affordability and sustainability of decent housing, create suitable living environments, and/or expand economic opportunities.

The objectives of the 2016 – 2020 Consolidated Plan are to:

- Develop and preserve decent, safe, and affordable rental and owner-occupied housing
- Reduce homelessness through permanent supportive housing with appropriate supportive services to ensure stabilization
- Meet the needs of persons with HIV/AIDS and their families by providing housing, healthcare, and supportive services
- Support vulnerable/at-risk populations through transitional and/or rapid re-housing
- Expand job readiness opportunities for special needs populations
- Ensure fair housing opportunities for all residents

#### **2016 Action Plan**

For each year of the Plan, the City is required to prepare an Annual Action Plan to inform residents and HUD the planned activities for that particular year. At the end of the program year, a Consolidated Annual Performance and Evaluation Report (CAPER) is released to report on actual goals and objectives reached during the year.

The Annual Action Plan serves as the official application for HUD entitlement grants and proposes programs and activities to be funded during the City's 2016 Program Year from October 1, 2016 through September 30, 2017. It describes the specific funding amounts and activities that will take place during the program year to address priority needs and goals identified in the Consolidated Plan.

## **2. Summary of the objectives and outcomes identified in the Plan Needs Assessment Overview**

The Consolidated Plan identifies programs and activities that will be implemented to meet goals and objectives. HUD requires that each activity be tied to one of three federal program objectives: 1) decent housing; 2) suitable living environment; or 3) economic development. In turn, each objective is tied to one of three outcomes: 1) availability/accessibility; 2) affordability; or 3) sustainability.

The following activities will enable the City to achieve these objectives and outcomes in 2016 and throughout the Plan:

### **Decent Housing**

Creating opportunities to make decent housing more available, accessible, affordable and sustainable through:

- Acquisition, rehabilitation, and new construction of single and multi-family properties
- Down-payment and closing cost assistance or interest rate buy down to increase access to homeownership
- Implementing a home repair program to preserve existing affordable housing stock
- Lead-based paint testing and abatement activities
- Housing, healthcare and supportive services to HIV/AIDS populations
- Homelessness prevention, permanent supportive housing, and rapid re-housing

### **Suitable Living Environment**

Creating opportunities to make suitable living environments more available, accessible, affordable, and sustainable through:

- Eliminating Spot/Blight to stabilize neighborhoods
- Public improvements to support and sustain neighborhoods
- Supportive services and transitional housing for at-risk populations

## **Economic Development**

Creating opportunities to expand economic opportunity through:

Job training and employment services for special needs populations

### **3. Evaluation of past performance**

The following is a summary of the City's past performance as reported to HUD in the last consolidated planning period of October 1, 2011 to September 30, 2015. A review of the fifth and final year of the past strategic planning period will be shown in the 2015 CAPER available in early 2017.

**CDBG-** The City assisted in public facility activities that has benefitted 49,007 people, and provided public service activities serving 866 residents.

**ESG -** Funding benefitted 1,428 individuals and families in emergency shelters, and prevented 1,185 persons from becoming homeless.

**HOME -** HOME funds supported the rehabilitation of 197 rental units and 173 homeowner housing units; as well as provided 10 households with direct financial homebuyer assistance.

**HOPWA -** The funding provided by the HOPWA program enabled 554 people to benefit from HOPWA facility-based housing, 4,585 in housing subsidies, 289 in tenant-based rental assistance, and 5,120 people received supportive services.

During this Consolidated Plan five-year period we continue to increase our efforts in providing affordable housing for extremely-low, low and moderate income (LMI) households, permanent supportive housing for the homeless, and supportive services that contribute to self-sufficiency for LMI households. HCD is working diligently with other City departments, its committees and boards, neighborhood associations and other regional partners to provide affordable and decent housing availability, as well as accessibility and sustainability of a suitable living environment, and thus supporting households towards accessing economic opportunities. Further, the HCD continues to leverage funds and resources with the intention of stabilizing neighborhoods.

### **4. Summary of citizen participation process and consultation process**

The HCD incorporates different levels of citizen participation to establish solutions in addressing needs. The HCD *Citizen Participation Plan for Housing and Community Development Program* guides the administration of these programs and is available for review online at <http://www.cityoforlando.net/housing/plansandreports/>.

To ensure public awareness and participation, public notice of funding opportunities for annual request for applications (RFAs) are submitted to area newspapers, including the Orlando Sentinel, which has a

regional readership; and El Sentinel, which has a predominantly Spanish-speaking readership. The public notice and RFAs are published electronically on the HCD website. A public hearing is held at City Hall where citizens are invited to attend and comment on proposed activities.

The HCD makes annual funding recommendations and sets program goals in consultation with various partnerships and committees, including the CDBG Review Committee (comprised of appointees from each commissioner district and a representative from the Orlando Housing Authority), the Housing Review Committee, the HOPWA Community Advisory Board, the Homeless Services Network of Central Florida, Inc., and the ESG Review Committee. Additionally, HCD and the Orange County Housing and Community Development Division share information and resources during the planning process to avoid duplication of efforts.

## **5. Summary of public comments**

A Public Notice was published in all zones of the Orlando Sentinel on June 12, 2016 announcing that a draft copy of the 2016 – 2020 Consolidated Plan and the 2016 Annual Action Plan were available for public review and comment. Draft copies were also made available to area libraries and on-line at [www.cityoforlando.net/housing](http://www.cityoforlando.net/housing). Citizens were asked to submit comments on the draft documents from June 13, 2016 through July 13, 2016. No comments were received.

## **6. Summary of comments or views not accepted and the reasons for not accepting them**

No comments from the public were received.

## **7. Summary**

During the next five years, HCD will need to adapt to the continued population growth. Although substantial economic growth is being forecasted as well, we anticipate an increase in the low-to-moderate income household population, which will present the challenge of doing more with less. HCD will continue to focus on using data-driven methodologies to set the needs and priorities identified in the Plan. In collaboration with our partners, stakeholders, and residents, the City will strive to meet this formidable challenge. It will take a strong commitment and resources from all levels of government, the private sector, advocacy groups, and social service organizations to make an impact towards reducing poverty and revitalizing neighborhoods.