# Christopher P. McCullion

### SENIOR MUNICIPAL FINANCE PROFESSIONAL

A highly skilled, knowledgeable, senior-level government official with broad experience in municipal finance. A creative professional who excels at identifying solutions to financial and organizational challenges.

# PROFESSIONAL EXPERIENCE

# City of Orlando, Florida

Deputy Chief Financial Officer (Appointed), 2015 – Present

- Appointed by Mayor Buddy Dyer to assist the CFO in directing the Office of Business & Financial Services (treasury, budget, risk management, real estate, accounting operations/financial reporting, information technology, procurement and fleet/facilities divisions).
- Identified funding solutions for mayoral initiatives, including an energy efficiency capital improvement program that generated energy costs savings that were redirected to fund the construction of a new police headquarters building.

#### City Treasurer (Appointed), 2008 – 2015

- Appointed by Mayor Buddy Dyer to direct the activities of the City's Treasury Division.
- Responsible for the City's \$2 billion operating and pension fund investment portfolio. Managed relationships with boards of trustees. Managed activities of investment consultants, investment managers, attorneys, actuaries and asset custodians.
- Executive Director of the Orlando Police Pension Fund and the Orlando Firefighters' Pension Fund. Plan administrator for the Orlando General Employees' Pension Fund.
- Responsible for the City's \$1.3 billion debt portfolio. Managed activities of financial advisors, bond counsel, disclosure counsel, investment banking firms, and trustees. Managed relationships with rating agencies and investors to raise the City's credit rating and lower its cost of funds.
- Responsible for implementing the funding plan for the \$1.1 billion Community Venues Projects, which included the construction of a new events center and state-of-the-art performing arts center and the reconstruction of the Orlando Citrus Bowl football stadium.

# Assistant City Treasurer, 2007 – 2008

 Responsible for all debt management activities for the City. Identified funding options for capital improvement projects.

#### Economic Development Manager, 2006 – 2007

- Assisted the Economic Development Director with administration of the Economic Development
  Department (business development, community redevelopment, planning, permitting and code
  enforcement divisions), with an annual budget of \$38M and a staff of 215 employees. Served as
  fiscal manager for the department.
- Assisted with business development activities and the structuring of incentive packages to promote development and high impact job creation.

#### Budget Analyst III, Office of Management and Budget, 2005 – 2006

 Assisted with development and administration of the City's \$800 million operating budget and Capital Improvement Plan. Identified options for levying service charges and special assessment fees to diversify revenues.

# City of Gainesville, Florida

*Investment Analyst, Finance Department, Treasury Division, 2003 – 2005* 

- Managed investment of the City's \$500 million portfolio of pension and operating assets to maximize investment return.
- Participated in the issuance and administration of the City's debt and debt derivatives, including \$35M in taxable retiree healthcare obligation bonds and a \$30M interest rate swap to hedge \$90M in fixed-rate taxable Pension Obligation Bond debt.
- Developed financial policies and procedures (debt management, fund balance reserve, and Capital Improvement Plan policies) and monitored the City's overall financial condition.

Management Analyst, Office of Management and Budget, 2000 – 2003

- Developed and administered City's \$180 million operating budget and Capital Improvement Plan.
- Supported annexation activities and prepared related financial forecasts.
- Worked with City Manager and City Commission to develop annual goals, objectives, and performance standards.

# Office of United States Senator Bob Graham, Tallahassee, Florida

Constituent Services Aide, 1999

Assisted constituents to ensure that their interactions with federal agencies were productive.
 Areas of focus included veteran affairs, Social Security benefits, immigration and environmental protection.

# **EDUCATION**

# The University of Florida, Gainesville, Florida

Master of Business Administration, 2004

Bachelor of Science in Business Administration with Honors (Major: Finance, Minor: Economics), 2001 Bachelor of Arts with Honors (Major: Political Science), 2001

# **BOARDS AND COMMITTEES**

Board of Directors, Orlando Federal Credit Union

Board of Directors, Sunshine State Governmental Financing Commission, Chairman

Florida League of Cities Finance, Taxation and Personnel Legislative Policy Advisory Committee

Florida League of Cities Investment Advisory Committee

Central Florida Regional Transportation Authority (Lynx) Finance & Audit Committee, Chairman

Central Florida Expressway Authority Finance Committee

# PROFESSIONAL AFFILIATIONS

Government Finance Officers Association