

PY 2015 Annual Action Plan Activities

Community Development Block Grant (CDBG) 2015 funds of \$1,844,820 plus reallocated prior year funds of \$615,627 = \$2,460,447

Harbor House of Central Florida	New Facility Construction	\$717,723
City of Orlando, Housing Dept.	Demolition/Hazard Abatement	\$597,037
City of Orlando, Housing Dept.	Program Administration	\$368,964
Seniors First	Facility Improvements	\$150,000
Kingdom Harvest	Facility Improvements	\$130,000
City of Orlando, Public Works Dept.	Infrastructure Improvements	\$100,000
BETA Center	Facility Improvements	\$95,000
HANDS of Central Florida	Pre-purchase and Mortgage Default Counseling	\$52,500
Harbor House of Central Florida	Shelter Operations	\$38,000
Aspire Health Partners	Substance Abuse Treatment Services	\$35,650
Ministry on South Street	Mentoring for Academic Progress (MAP) program	\$35,000
Jewish Family Services	Homelessness Prevention	\$28,000
BETA Center	Case Management/Support Services	\$25,000
Primrose Center	Employment Services	\$25,000
City of Orlando, Housing Dept.	Project Delivery	\$25,000
Coalition for the Homeless	Substance Abuse Treatment Services	\$20,000
Lighthouse Central Florida	Employment Services	\$17,573

Emergency Solutions Grant (ESG) 2015 funds of \$161,004 plus reallocated prior year funds of \$15,765 = \$176,769

Harbor House of CF	Rapid Re-Housing and Homelessness Prevention	\$54,694
Harbor House of CF	Emergency Shelter Operations	\$50,000
Coalition for the Homeless of CF	Emergency Shelter Operations	\$40,000
Center for Multicultural Awareness	Rapid Re-Housing and Homeless Prevention	\$20,000
City of Orlando, Housing Dept.	Program Administration	\$12,075

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HOME Investment Partnership Program 2015 funds of \$822,233

Rental Housing Rehabilitation - CHDO/Multi-Family Rehabilitation	\$420,000
Tenant-Based Rental Assistance	\$220,000
Program Administration	\$82,233
New Housing Development – Single/Multi Family	\$50,000
Owner Occupied Rehabilitation	\$25,000
Homeownership Assistance - Down Payment and Closing Cost	\$25,000

Housing Opportunities for Persons with AIDS (HOPWA) 2015 funds of \$3,241,876

Center for Multicultural Wellness and Prevention, Inc.	Housing Assistance and Supportive Services	\$1,063,067
Aspire Health Partners	Housing Assistance and Supportive Services	\$1,039,194
Miracle of Love	Housing Assistance and Supportive Services	\$425,277
City of Orlando	HIV/AIDS Housing and Services	\$226,746
Catholic Charities Pathways to Care	Facility-Based Housing Operations	\$133,536
X-Tending Hands, Inc.	Facility-Based Housing Operations	\$128,400
St. Francis House of Hospitality	Facility-Based Housing Operations	\$128,400
City of Orlando, Housing Dept.	Program Administration	\$97,256

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Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The mission of the City of Orlando Housing and Community Development Department is to maintain a sustainable, livable, safe community for very low, low and moderate income persons. The 2015 Annual Action Plan describes the activities the City of Orlando Housing and Community Development Department (HCD) will undertake for program year 2015 to address priority needs and objectives identified in the Five Year Strategic Plan – a key planning component of the 2011-2016 Consolidated Plan for Housing and Community Development Programs.

Program year 2015 begins October 1, 2015 and ends September 30, 2016.

The Consolidated Plan addresses the following four (4) formula grant programs administered by the U.S. Department of Housing and Urban Development (HUD):

Community Development Block Grant (CDBG)

HOME Investment Partnerships Program (HOME)

Emergency Solutions Grant (ESG)

Housing Opportunities for Persons with AIDS (HOPWA)

Grant Awards

The HCD anticipates receiving a total of \$6,069,933 from HUD for program year 2015.

The individual anticipated grant award amounts are:

Community Development Block Grant (CDBG) - \$1,844,820

HOME Investment Partnerships Program (HOME) - \$822,233

Emergency Solutions Grant (ESG) - \$161,004

Housing Opportunities for Persons with AIDS (HOPWA) - \$3,241,876

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2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

During the 2015 Action Plan year, the City will focus on the objectives and outcomes identified in the 2011-2016 Consolidated Plan; working to address community priority needs and outcomes of affordable decent housing, as well as accessibility and availability of a suitable living environment.

For the 2015 program year, the HCD anticipates meeting the following HUD objectives and outcomes:

- 4 projects utilize the objective of Suitable Living and the outcome of Availability/Accessibility
- 10 projects utilize the objective of Decent Affordable Housing and the outcome of Availability/Accessibility
- 8 projects utilize the objective of Decent Affordable Housing and the outcome of Affordability
- 4 projects utilize the objective of Economic Opportunity and the outcome of Availability/Accessibility

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The City of Orlando's past performance demonstrates a continued focus in fulfilling the spirit and intent of the federal legislation creating these programs by: providing affordability for decent housing, availability and accessibility to a suitable living environment, sustainability of a suitable living environment, and accessibility to economic opportunities.

The following is a summary of the City's past performance as reported to HUD in the FY 2013 Consolidated Annual Performance and Evaluation Report (CAPER), the most recent report filed.

CDBG- During 2013, the City assisted in public facility activities that benefitted 6,328 people, and provided public service activities serving 469 residents.

ESG - In 2013, funding benefitted 140 individuals and families in emergency shelters, and prevented 1,185 persons from becoming homeless.

HOME - HOME funds supported the rehabilitation of 194 rental units and 75 homeowner housing units; as well as provided four (4) households with direct financial homebuyer assistance.

HOPWA - The funding provided by the HOPWA program enabled 307 people to benefit from HOPWA facility-based housing, 1,185 in housing subsidies, 289 in tenant-based rental assistance, and 1,781 people received supportive services.

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During this Consolidated Plan five-year period we continue to increase our efforts in providing affordable housing for very-low, low and moderate income households, permanent supportive housing for the homeless, and supportive services that contribute to self-sufficiency for LMI households. Now fully staffed, the HCD is working diligently with other City departments, its committees and boards, neighborhood associations and other regional partners to provide affordable and decent housing availability, as well as accessibility and sustainability of a suitable living environment, and thus supporting households towards accessing economic opportunities. Further, the HCD continues to leverage funds and resources with the intention of stabilizing neighborhoods.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The HCD incorporates different levels of citizen participation to establish solutions to address the City's needs. The HCD *Citizen Participation Plan for Housing and Community Development Program* guides the administration of these programs and is available for review online at <http://www.cityoforlando.net/housing/plansandreports/>.

To ensure public awareness and participation, Public Notice of funding opportunities for annual Requests for Applications (RFAs) are submitted to area newspapers, including the Orlando Sentinel, which has a regional readership; the Orlando Advocate, which has a predominantly African-American readership; and El Sentinel, which has a predominantly Hispanic readership. The Public Notice and the RFAs are published electronically on the HCD website. Additionally, HCD staff attends area meetings to publicly announce funding opportunities. A public hearing is held at City Hall where citizens are invited to attend and comment on the proposed 2015 activities.

The HCD makes annual funding recommendations and sets program goals in consultation with various partnerships and committees, including the CDBG Review Committee (made up of appointees from each commissioner district and a representative from the Orlando Housing Authority), the Housing Review Committee, the Affordable Housing Advisory Committee, the HOPWA Community Advisory Board, the Homeless Services Network of Central Florida, Inc., and the ESG Review Committee. Additionally, the HCD and the Orange County Housing and Community Development Division share information during the planning process to prevent duplication of services.

Projects reviewed by the HCD and various committees recommended for funding are incorporated into the 2015 Annual Action Plan. A draft of the Plan was available for public comment June 14, 2015 through July 13, 2015. Public Notice of the draft 2015 Annual Action Plan is published in the Orlando Sentinel versions for Lake, Orange, Osceola and Seminole Counties, El Sentinel and the Orlando Advocate. The draft 2015 Annual Action Plan is also available to the public on the City's website and hard copies available at the four counties' central libraries and at City Hall.

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A public hearing was held on June 26, 2015 at 5:30 pm in the City Council Chambers on the second floor of City Hall, 400 South Orange Avenue, Orlando to receive citizen questions and comments on the proposed Action Plan. The hearing was advertised in the public notice for the draft 2015 Annual Action Plan.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

There were no public comments.

6. Summary of comments or views not accepted and the reasons for not accepting them

Not applicable.

7. Summary

Orlando continues to attract diverse individuals and families. Unfortunately, however, some lack adequate skills and/or training for quality employment or a living wage, or may suffer from addiction and mental illness that impede self-sufficiency. Although economic development opportunities exist in the region, wages have not kept up with housing costs and therefore the affordable housing gap increases as the City experiences population growth. Further, homelessness for both individuals and families continues to be a severe problem due to a shortage of affordable and permanent supportive housing. To address these concerns, the City is taking a holistic approach towards solutions. Through general funds, the City of Orlando has purchased vacant and blighted multi-family developments with the hope that site clearance through CDBG funds will incentivize new mixed-income development providing affordable housing, as well as permanent supportive housing. The City continues to purchase vacant lots with the intention of infill development surrounding and therefore supporting new mixed-income development. Also, the HCD continues to assist our Continuum of Care, other critical social service partners, affordable housing developers, including CHDOs, and individuals and households through assistance in building, rehabilitating, or expanding facilities, as well as supporting counseling services that provide residents with the tools necessary to become self-sufficient and thus, maintain stable and suitable living environments.

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PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Table 1 – Responsible Agencies

Agency Role	Name	Department/Agency
Lead Agency	ORLANDO	Housing and Community Development
CDBG Administrator	ORLANDO	Housing and Community Development
HOPWA Administrator	ORLANDO	Housing and Community Development
HOME Administrator	ORLANDO	Housing and Community Development
ESG Administrator	ORLANDO	Housing and Community Development

Narrative (optional)

The lead agency for the development of the Consolidated Plan is the City of Orlando's Housing and Community Development Department, a general-purpose unit of municipal government. The Department initiated the preparation, organization and implementation of the Consolidated Plan, and will coordinate the public, private and nonprofit entities through which it will carry out the plan. The Orlando Housing Authority is responsible for administering elderly public housing and administering the Section 8 Housing Choice Voucher program.

Consolidated Plan Public Contact Information

Contact

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AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

The City of Orlando Consolidated Plan was developed in consultation with 79 different groups. These groups included a wide range of public and private entities: government and non-profit organizations knowledgeable about the needs of extremely-low, low, and moderate-income residents. Private citizens interested in or affected by housing and community development activities, also joined the discussion. Together, the community presented a holistic approach towards meeting our shared outcomes. Focus group discussions were also held to address needs and gather information from a variety of housing and community development organizations, as well as social service agencies providing healthcare and housing supportive services, emergency and transitional housing, economic and workforce development. In addition to focus groups, many other organizations participated in the development of the Consolidated Plan through consultation and/or the gathering of statistical information.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

To enhance coordination between public and private housing providers and private and governmental health, mental health, and social services agencies, the HCD will coordinate with the following groups, committees and participate in the following activities during program year 2015:

- Affordable Housing Advisory Committee – An advisory committee organized to review regulatory policies to assess whether those policies encourage or discourage the development of affordable housing and make recommendations to further affordable housing development.
- The HOPWA Advisory Committee – The HOPWA Advisory Committee consists of representatives of Persons Living with HIV/AIDS (PLWH), HIV/AIDS service providers, and representatives of the Ryan White Plan A - Office of Orange County.
- Attend meetings and coordinate with our Housing Counseling partners to work towards refining effective counseling processes to meet clients' needs
- Refer down-payment assistance applicants to our nonprofit partners for the required pre-purchase housing counseling.
- Attend meetings and coordinate with the Orange County Housing Finance Agency, a nonprofit that provides funding and support for affordable housing development in the tri-county area.
- Attend meetings and coordinate with the Orlando Housing Authority.
- Attend district meetings with Neighborhood Associations.
- Coordinate activities with real-estate professionals, mortgage lenders, mortgage brokers, and title companies to assist first-time homebuyers acquire their homes.
- Encourage nonprofit organizations to apply for certification as a Community Housing Development Organization (CHDO) under the HOME Program.

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Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The Housing and Community Development Department is a member of the City of Orlando's Impact Homelessness committee. Working as part of the initiative of the Central Florida Commission on Homelessness, the committee in coordination and collaboration with non-profit partners is focused on alleviating the problem of chronic homelessness through the development of up to 300 units of supportive housing in 2014-2015.

The Homeless Services Network of Central Florida, Inc. (HSN) brings together homeless service providers and other organizations to address the issues of homelessness in the community and acts as the community's lead agency in what is considered the area's Continuum of Care.

Through the NOFA process coordinated by HSN, the HCD will participate in evaluating funding of local homelessness service providers.

For FY 2014, funding recommendations continued to support the highest priority homeless needs, with local Continuum of Care providers participating in the evaluation of the proposed actions and activities.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

Orlando and Orange County staff held consultations with our local Continuum of Care partners, lead agency Homeless Services Network (HSN), and surrounding jurisdictions in 2012. Policies and performance standards were created, and HMIS administration outlined in the 2012 Action Plan Substantial Amendment for the Emergency Solutions Grant program. The discussions identified the highest priority needs for funding, the establishment of policies and procedures and HMIS policies and program standards were established. HMIS policies were adopted by organizations utilizing the HMIS system.

Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

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Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	BETA Center, Inc.
	Agency/Group/Organization Type	Services-Children Services-homeless Services-Health Services-Education Regional organization
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	On March 24, 2011 the City of Orlando and Orange County Housing & Community Development brought together participants from an invited list of 32 stakeholders, providers and community leaders in the field of homelessness to participate in a focus group producing a list of needs prioritized by urgency.
2	Agency/Group/Organization	CENTER FOR DRUG FREE LIVING, INC.
	Agency/Group/Organization Type	Services-Persons with Disabilities Services-Health Services-Education Service-Fair Housing Regional organization
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Fair Housing

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<p>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>To garner valuable input from the community regarding Fair Housing issues, the City of Orlando and Orange County collaborated with the Orlando Housing Authority to provide an open forum where discussion and insight could be shared on current issues, trends and anticipated needs. 79 stakeholder agencies, organizations and groups were invited. The group was asked to discuss barriers, policies, current and projected research and strategies agencies had planned regarding implementation of the Fair Housing Act. The group identified 22 impediments to fair housing and the outcome of the consultation was the identification of 20 actions to be taken to address these impediments. Examples of these actions are:</p> <ul style="list-style-type: none"> • In order to address the issue of application fees, management companies must tell the applicant what would prevent them from being accepted before the application and application fee is paid. Applicants must be informed of the criminal and credit background limits and levels (how long, what types of crimes) the management company will accept before applying. Households losing homes to foreclosure should not have that credit issue held against them in trying to rent new housing. • Workforce bonds companies that hire ex-offenders, initiate a regulation on affordable housing where the City or the County provides bonds to apartment property managers that provide affordable housing to those with minimum credit risk. Concern was raised regarding seniors and the disabled on certain medications that could be registered as opiates, etc. Prescribed medication must be taken into consideration to ensure fair housing options are available. • Educate consumers and enforce regulations against predatory lending through neighborhood outreach and public media campaigns.
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3	Agency/Group/Organization	ORANGE COUNTY
	Agency/Group/Organization Type	Other government - County
	What section of the Plan was addressed by Consultation?	HOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	<p>HOPWA focus group meetings in the past had garnered little community participation. To address this issue, the City coordinated with the County Health Departments within the Orlando Eligible Metropolitan Statistical Area (EMSA) to attend and solicit comments via a survey to each of the HIV/AIDS departments Community Advisory Boards. Each group was presented with a short, one page survey. Comments were requested. Overwhelmingly the results assert that more affordable permanent housing in both metropolitan and rural areas, specifically housing affordable to persons receiving Social Supplemental Income (SSI) or Social Security Disability Insurance (SSDI) is needed. Rural areas were most affected by the lack of facility based and emergency housing options available. Respondents on fixed or limited income are in a constant state of housing instability. The participants provided the following needs:</p> <ul style="list-style-type: none"> • Housing affordable to those living on Supplemental Security Income (SSI) • Emergency Shelters • Facility Based Housing <p>The need for permanent affordable housing could be addressed by establishing a priority Section 8 vouchers program through the Orlando Housing Authority for low income persons with special needs, such as HIV/AIDS. The only participant at the Seminole County Public Hearing had no comments. In addition to the outreach efforts for community input through the above measures, separate public hearings were held in the City of Orlando Council Chambers, the Lake, Osceola and Seminole County Commissioners Chambers. Public hearings were advertised in local newspapers, the Orlando Sentinel county versions, in Spanish in El Sentinel, the area largest Spanish language newspaper and in the Advocate, a newspaper with the area's largest African- American readership.</p>

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4	Agency/Group/Organization	JEWISH FAMILY SERVICES OF GREATER ORLANDO, INC.
	Agency/Group/Organization Type	Services-Children Services-Health Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Economic Development Anti-poverty Strategy Public Services and Public Facilities
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	<p>The City of Orlando collaborated with the Orange County Housing and Community Development Division to consult with public service agencies. A focus group was held for service providers on February 2, 2011 at the Orange County Administration Building at 201 S. Rosalind Avenue. An overview of the Consolidated Plan and information regarding the anticipated funding resources were provided. Participants were asked to describe their public service needs and the current and projected conditions that impact the low income families they serve. Discussion centered on the need for collaborative efforts to solve identified issues. Special Needs and Public Services Focus Group Priorities were:</p> <ul style="list-style-type: none"> • Basic needs across all populations were food, shelter, medical assistance and employment at a living wage • After school programs for youth • Disabled support services such as case management • Youth Services such as tutoring, mentoring and other support services • Senior services – home-delivered meals and home energy/weatherization assistance

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	<p>Healthcare for low income families and individuals Anti-Poverty Focus Group</p> <p>Priorities were:</p> <ul style="list-style-type: none">• Job training & advanced skills• Transportation and childcare• Resume training/transitioning skills• Job Search/placement• Small business creation• Grassroots business development• Credit/budget counseling• Emergency financial assistance <p>Public Facilities and Capital Improvement Focus Group. This group was comprised of community groups, participating municipalities, county planning/ development staff and capital improvement program (CIP) county representatives. Priorities were:</p> <ul style="list-style-type: none">• Acquisition of Foreclosed Properties• Disposition of Properties owned by local governments (In house activity)• Continuation of multi-year Capital Projects• Street Paving and Drainage• Acquisition of Real Property (for job training for LI & limited clientele)• Improvements to Public Facilities (serving LI & limited clientele)• Building Sidewalks where none currently exist
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5	Agency/Group/Organization	ORLANDO
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Lead-based Paint Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	<p>The City Housing Rehabilitation Section has established relationships with professional service providers for supplementary inspections and remediation, where necessary. All federally-funded homes and facilities are assessed and inspected for lead based paint hazards. Projects must be cleared by the inspectors before any additional work is completed. The City has two EPA- Certified Lead Based Paint inspectors. Staff members are also American Management Resources Corporation Certified Renovators . All contractors utilized for home rehabilitation are also required to be certified renovators. The goal of these efforts is to minimize the risk of lead-based paint hazards in the federal entitlement grant housing programs. This includes rental and owner-occupied rehabilitation. There is no widespread lead-based paint abatement program currently in place for privately owned housing units in Orlando nor does the City know if lead-based paint constitutes a hazard within the City. Testing results will be utilized to determine the extent and type of follow-up education, mitigation, or other services, which might be necessary. Should lead-based hazard reduction activities be determined to be necessary, the City will undertake such activities to meet all Federal, state, and local regulations.</p>

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6	Agency/Group/Organization	ORLANDO HOUSING AUTHORITY
	Agency/Group/Organization Type	PHA
	What section of the Plan was addressed by Consultation?	Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	<p>Established in 1938, the Orlando Housing Authority (OHA) is responsible for the successful operation and maintenance of approximately 1,496 public housing units and 483 units of affordable (non-public) housing throughout the City of Orlando and Orange County, Florida. The mission of the Orlando Housing Authority is to offer a choice of safe and affordable housing options and opportunities for economic independence for residents of Orlando and Orange County. OHA is recognized as a leader in the Central Florida affordable housing industry. From management of public housing, administration of the Housing Choice Voucher program, and development of market-rate and senior housing, OHA continues to demonstrate its capacity as a force in supplying and improving housing and housing options for residents of the City of Orlando and Orange County. OHA has an unblemished record for successful planning, implementation, and management of capital budgets on its numerous Capital Fund grants. OHA is a consistent recipient of Capital Fund Bonus funds. The OHA has 1,496 public housing units with an average occupancy rate of ninety-six percent (96%) per site. Currently, there are 89 handicap accessible units agency-wide. OHA has a total of 4,131 vouchers intended for the Housing Choice Voucher program, including 604 Veteran Affairs Supportive Housing (VASH) vouchers.</p>

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		<p>HUD awarded the Orlando Housing Authority (OHA) the prestigious Moving to Work (MTW) designation. The OHA is one of only 33 housing authorities nationwide with the designation and is the only MTW agency in the Florida. Moving to Work (MTW) is a ten-year initiative that allows housing authorities nationwide the flexibility to address community needs through innovative design. As an MTW agency, the OHA has the flexibility to: create and analyze new approaches to provide and administer public housing and Section 8; modify some of its policies; and use housing as an incentive to encourage residents to become self-sufficient. Thus, the OHA is exempt from many existing public housing and voucher rules and enjoys more flexibility in using Federal funds. OHA's strategic goals include increasing cost effectiveness, self-sufficiency and housing choices for low-income families.</p>
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Identify any Agency Types not consulted and provide rationale for not consulting

Other local/regional/state/federal planning efforts considered when preparing the Plan

Table 3 – Other local / regional / federal planning efforts

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Homeless Services Network	The Continuum of Care acts as the region's leader in homelessness priority setting to address our shared homeless prevention goals. We have expressed concern about the rising number of chronic homeless and the need to provide additional permanent supportive housing.
Moving to Work	Orlando Housing Authority	Our shared affordable housing focus contributes to the Plan by addressing regional support to low-income households through housing subsidies and public housing. We have expressed concern about the severe shortage in affordable housing, as well as the rising number of chronic homeless and the need to provide additional permanent supportive housing.
2015 Action Plan	Orange County, Florida Government	Shared regional affordable housing and community development goals, shared activities. We have expressed concern and are working toward developing additional permanent supportive housing for the chronically homeless in our region.

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Narrative (optional)

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AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

The citizen participation process empowers the local community to partner with the City in identifying priority needs and strategizing the most effective distribution and leveraging of federal funds. When residents become involved, it directly impacts goals and priorities, as new approaches are discussed and analyzed. Orlando citizens participating in the Review Committees provide their perspective as citizens, as well as technical expertise to determine the best uses of funds to reach priority goals.

CDBG, ESG and HOPWA agencies to be funded are primarily selected through a combination of staff recommendation and a competitive review process. The HCD places a public notice in area newspapers and on the City's website at www.cityoforlando.net/housing with information concerning the amount of funding, application time period, and other pertinent details.

Proposals are reviewed by HCD staff before forwarding to the CDBG, HOPWA and ESG Review Committees, comprised of citizen and community organization volunteer representatives.

The CDBG Review Committee is comprised of one local citizen appointed by each of the six City of Orlando District Commissioners and one representative from the Orlando Housing Authority (OHA).

After staff review, HOPWA proposals are forwarded to the HOPWA Review Committee that may include representatives from the Ryan White Part A grantee office, the Ryan White Part B grantee office, and at least one peer representative from the local HIV/AIDS community.

ESG proposals are forwarded to the ESG Review Committee, consisting of community representatives from homelessness and housing organizations.

The HCD HOME program provides notice of available funding for CHDO, affordable housing development, and housing rehabilitation.

Applications for construction, acquisition and/or rehabilitation subsidies are reviewed throughout the year on a first-come, first-qualify basis.

Completed proposals are reviewed by HCD staff and then forwarded to the Housing Review Committee (HRC) to make funding determinations.

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Citizen Participation Outreach

Table 4 – Citizen Participation Outreach

Sort Order	Outreach Mode	Outreach Target	Response/attendance Summary	Comments Received Summary	Comments not accepted Summary & Reasons	URL (If applicable)
1	Newspaper Ad	Minorities Non-English Speaking - Specify other language: Spanish	N/A	NONE	N/A	
2	Public Meeting	Minorities Non-English Speaking - Specify other language: Spanish Non-targeted/broad community Residents of Public and Assisted Housing	1 Individual attended. General information on HUD programs and 2015 Annual Action Plan project information 2015 were provided.	NONE	N/A	

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Sort Order	Outreach Mode	Outreach Target	Response/attendance Summary	Comments Received Summary	Comments not accepted Summary & Reasons	URL (If applicable)
3	Internet Outreach	Minorities Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	N/A	NONE	N/A	http://www.cityoforlando.net/housing
4	Public Library Document Distribution	Minorities Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing General Public	N/A	NONE	N/A	

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Expected Resources

AP-15 Expected Resources – 91.220(c) (1, 2)

Introduction

The City of Orlando anticipates receiving a total of \$6,069,933 from HUD. The total amount expected is comprised of the following grant allocations: 1.) CDBG—\$1,844,820; 2.) HOME—\$822,233; 3.) ESG—\$161,004; and 4.) HOPWA—\$3,241,876. No program income is expected to be received for program year 2015.

Priority Table

Table 5 - Expected Resources – Priority Table

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,844,820	0	615,627	2,460,447	2,460,447	CDBG Planning and Administration: \$368,964
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	822,233	0	0	822,233	822,233	HOME Planning and Administration: \$82,233

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Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	3,241,876	0	0	3,241,876	3,241,876	HOPWA Planning and Administration: \$97,256
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	161,004	0	15,765	176,769	176,769	ESG Planning and Administration: \$12,075

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

CDBG does not have a federal mandate regarding matching funds; however, the City requests that applications demonstrate that other resources will leverage at least twenty-five percent (25%) of the total project costs. ESG requires a one-hundred percent (100%) match from the awarded agencies, and HOME requires a twenty-five percent (25%) match from participating jurisdictions. In FY 2015, the City of Orlando met

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one of the distress criteria and received a fifty percent (50%) reduction of match and will contribute funds from the State Housing Initiative Partnership (SHIP) program to satisfy the match requirement.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The City of Orlando recently acquired several foreclosed multi-family properties from Fannie Mae in the Washington Shores and Mercy Drive neighborhoods. The City anticipates selling the sites to developers interested in developing mixed-income affordable housing communities that complement the surrounding neighborhoods.

These market-rate rental units were constructed approximately 50 years ago during Orlando's economic boom resulting from the development of Walt Disney World. The housing design reflects a time when suburban style apartment complexes – large and austere concrete structures – were constructed next to single-family subdivisions. The goal was to maximize unit capacity to house the rapidly growing population. The units are now obsolete, with small rooms, asbestos, lead-based paint, inadequate electric service, pest infestations, plumbing and sewer system problems, as well as accessibility issues. The demolition of existing units and remediation of the sites is the best solution for the ongoing stability of surrounding neighborhoods.

Through the redevelopment of four (4) listings consisting of six (6) parcels, three (3) of which are required to be sold as one redevelopment site, the City seeks to address several public goals, including:

1. Increase the inventory of safe, affordable housing to serve low and moderate income households within the City of Orlando.
2. Increase the inventory of permanent supportive housing.
3. Foster community development that enhance surrounding neighborhoods.
4. Recoup the City's investment in the purchase of the foreclosed properties from Fannie Mae.

Discussion

Funding amounts continue to pose a barrier to provide adequate resources to fully address community development problems facing the City. Providing permanent supportive housing for the chronically homeless alone is estimated to cost approximately \$10,000 per individual per year. An estimate of 700 to 900 chronically homeless individuals continues to demonstrate the need for ongoing assistance and additional resources at the federal, state and local level. Further, LMI households are experiencing increasing housing affordability issues and the City is struggling to provide sufficient funding assistance for affordable housing development projects to mitigate this gap.

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Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

Table 6 – Goals Summary

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Affordable Housing	2011	2016	Affordable Housing	Citywide	Affordable Housing Homeless	CDBG: \$227,500 HOME: \$740,000	Public service and housing activities for low/moderate income housing benefit: Homeowner Housing Rehabilitated: 22 Households/units Homebuyer Education: 55 Households Tenant-Based Rental Assistance: 22 Households Rental Units Rehabilitation: 50 households/units Direct Financial Assistance to Homebuyers: 5 Households Assisted
2	Public Services non-housing	2011	2016	Non-Housing Community Development	Citywide	Public Facilities, Infrastructure, and Services	CDBG: \$138,223	Public service activities other than Low/Moderate Income Housing Benefit: 79 Persons Assisted

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Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Public Facilities	2011	2016	Non-Housing Community Development	Citywide	Public Facilities, Infrastructure, and Services	CDBG: \$922,037	Non-Housing Public Facility activities for Low/Moderate Income benefit : Public facility rehabilitation: 2 facilities; Beneficiaries: 4,658 low/moderate income people. Demolition/Hazard Abatement: spot/blight LMI area Infrastructure improvements LMI area
4	Homeless Programs	2011	2016	Homeless	Citywide	Homeless Facilities, and Services	CDBG: \$803,723 ESG: \$164,694	Public Facility and Service Activities for Low/Moderate Income Housing benefit: Rapid Re-housing: 24 Households Emergency Shelter Construction: 1 facility; 800 persons Emergency Shelter Overnight Services: 5,742 persons
5	HIV / AIDS Housing and Services	2011	2016	Affordable Housing Homeless Non-Homeless Special Needs	Citywide	Affordable Housing, HIV/AIDS Needs, Homeless	HOPWA – \$3,144,620	Public service activities other than Low/Moderate Income Housing Benefit: 817 Persons Public service activities for Low/Moderate Income Housing Benefit: 92 Households Tenant-based rental assistance / Rapid Re-housing: 114 Households HIV/AIDS Housing Operations: 222 Households

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Goal Descriptions

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Table 7 – Goal Descriptions

1	Goal Name	Affordable Housing
	Goal Description	<p>Goal: <i>Increase availability of existing affordable housing options for LMI households.</i></p> <p>Strategy:</p> <ol style="list-style-type: none"> 1. Rehabilitate existing rental units Citywide. 2. Rehabilitate existing owner-occupied units Citywide. 3. Use a portion of funds generated from code enforcement actions for housing rehabilitation programs. 4. Support nonprofits in obtaining other available funds. 5. Leverage funds to assist for-profits and nonprofits, including CHDO's. 6. Acquire existing housing units to rehabilitate and sell to extremely-low-, low-, and moderate-income residents. 7. Pursue new funding sources that would support rehabilitation of existing affordable housing. 8. Improve leverage opportunities for the redevelopment and preservation of affordable housing. 9. Support a Housing First model by utilizing HOME funds to provide subsidy for tenant -based rental assistance targeted to chronic homeless. 10. Require multi-family projects receiving HUD assistance to accept chronic homeless tenants through agreements. <p>Goal: <i>Increase development of new affordable housing options for LMI households.</i></p> <p>Strategy:</p> <ol style="list-style-type: none"> 1. Support nonprofits in obtaining other available funds. 2. Review Low-Income Housing Tax Credit (LIHTC) applications for consistency. 3. Increase the capacity and number of CHDOs partnering with the City of Orlando. 4. Provide subsidies to developers to encourage new construction of affordable housing. 5. Utilize the Affordable Housing Impact Fee Grant fund, including sewer, transportation, and school impact fees, to encourage development of new affordable housing. 6. Acquire vacant land or existing blighted housing units to be demolished for production of new affordable housing. 7. Pursue new funding sources that would support new development of various affordable housing models. 8. Encourage infill development. 9. Improve leverage opportunities for the development of new affordable housing options.

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		<p>Goal: <i>Promote sustainability of neighborhoods through increased homeownership and neighborhood stabilization opportunities.</i></p> <p>Strategy:</p> <ol style="list-style-type: none"> 1. Provide down-payment assistance to extremely low-, low-, and moderate-income first-time homebuyers. 2. Support affordable housing initiatives for first-time homebuyers. 3. Support efforts to combat foreclosures. <p>Goal: <i>Develop new or modify existing affordable housing programs offered to the citizens of the City of Orlando.</i></p> <p>Strategy:</p> <ol style="list-style-type: none"> 1. Offer housing supportive services, such as pre- and post-purchase home counseling and home maintenance classes. 2. Review and improve methods to overcome barriers to affordable housing. 3. Work with HUD and other affordable housing interest groups to develop activities and policies combating predatory lending. 4. Research opportunities for the development of quality manufactured homes within the City of Orlando.
2	Goal Name	Public Services non-housing
	Goal Description	<p>Goal:</p> <p>Strategy:</p> <ol style="list-style-type: none"> 1. 2. 3. 4.

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3	Goal Name	Public Facilities
	Goal Description	Goal: Strategy: 1. 2. 3. 4.
4	Goal Name	Homeless Programs
	Goal Description	Goal: Strategy: 1. 2. 3. 4.
5	Goal Name	HIV / AIDS Housing and Services
	Goal Description	Goal: Strategy: 1. 2. 3. 4.

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b):

155 households

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AP-35 Projects – 91.220(d)

Introduction

The following are the proposed activities and accomplishments for 2015 listed by the 2011-2016 Consolidated Plan priority that they address, and include the location, the number of households and type of beneficiary. The target date for completion of all projects is September 30, 2016.

Table 8 – Project Information

#	Project Name
1	Affordable Housing
2	Public Services non-housing
3	Public Facilities
4	Homeless Prevention and Shelters
5	HIV/AIDS Housing and Services

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The priorities are based on needs identified through the Consolidated Planning process, public consultation, data and studies, requests for assistance, neighborhood inspection, and other means.

Obstacles include lack of adequate resources, high demand for affordable housing units, ongoing need for public facilities, and an increasing chronically homeless population.

2015 Annual Action Plan

AP-38 Projects Summary

Project Summary Information

Table 9 – Project Summary

1	Project Name	Affordable Housing
	Target Area	Citywide
	Goals Supported	Affordable Housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$227,500 HOME: \$740,000
	Description	Various housing projects to increase the availability of existing affordable housing options within the City of Orlando for extremely low-, low-, and moderate - income residents.
	Target Date	Oct. 1, 2015-Sept. 30, 2016

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	Estimate the number and type of families that will benefit from the proposed activities	22 Senior homeowners 55 Low income households 50 Low income renters 22 Chronic homeless 5 New homeowner financial assistance
	Location Description	Citywide
	Planned Activities	Seniors First - Minor rehab activities for senior owner occupied homes. HANDS Housing Counseling - Pre-purchase and Mortgage Default Counseling. Tenant Base Rental Assistance – Provide rental assistance to chronically homeless Housing Project Implementation/Rental Housing Rehabilitation - Rehab multi-family rental units. Direct Financial Assistance to Homebuyers
2	Project Name	Public Services
	Target Area	Citywide
	Goals Supported	Public Services Non-Housing
	Needs Addressed	Priority public services identified in the Consolidated Plan.
	Funding	CDBG: \$138,223

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	Description	Non-Housing Public Services provided to low and moderate income residents of the City of Orlando.
	Target Date	Oct. 1, 2015-Sept. 30, 2016
	Estimate the number and type of families that will benefit from the proposed activities	<p>3 low income women head of households</p> <p>20 low income pregnant and parenting teens</p> <p>30 vision impaired low income persons</p> <p>18 low income youth</p> <p>8 low income persons with disabilities</p>
	Location Description	Citywide
	Planned Activities	<p>Aspire Health Partners, Inc. – Substance abuse treatment program.</p> <p>BETA Center – Case management, counseling, parenting education and other supportive services.</p> <p>Lighthouse of Central Florida, Inc. – Job training and placement for persons with visual disabilities.</p> <p>Ministry on South Street –Youth academic mentoring program.</p> <p>Primrose Center – Employment services for persons with disabilities.</p>
3	Project Name	Public Facilities
	Target Area	Citywide
	Goals Supported	Improvements to Public Facilities serving low and moderate clientele

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	Needs Addressed	Public Facilities improvements
	Funding	CDBG: \$922,037
	Description	Improvements to public facilities serving low and moderate clients in the City of Orlando.
	Target Date	Oct. 1, 2015-Sept. 30, 2016
	Estimate the number and type of families that will benefit from the proposed activities	40 low income women and children 4,618 low income persons
	Location Description	Citywide
	Planned Activities	BETA Center, Inc. – Roof Replacement Kingdom Harvest, Inc. – Bathroom renovation and HVAC replacement Demolition/Hazard Abatement Infrastructure Improvements
4	Project Name	Homelessness Prevention and Shelters
	Target Area	Citywide
	Goals Supported	Homeless Programs
	Needs Addressed	Homeless

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Funding	CDBG: \$803,723 ESG: \$164,692 Project
Description	Homelessness prevention, homeless shelters
Target Date	Oct. 1, 2015-Sept. 30, 2016
Estimate the number and type of families that will benefit from the proposed activities	6,313 homeless victims of domestic violence 253 homeless individuals
Location Description	Citywide
Planned Activities	<p>Harbor House of Central Florida, Inc. – Construction of a new shelter to benefit victims of domestic violence. CDBG</p> <p>Jewish Family Services of Greater Orlando, Inc. – Rapid Re-housing services. CDBG</p> <p>Harbor House of Central Florida, Inc. – Emergency Shelter operations, to benefit victims of domestic violence. HESG; CDBG</p> <p>Harbor House of Central Florida, Inc. – Rapid Re-housing services, to benefit victims of domestic violence. HESG</p> <p>Coalition for the Homeless – Funds to support Emergency Shelter operations. HESG; CDBG</p> <p>Center for Multicultural Wellness – Rapid Re-housing services. HESG</p>

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5	Project Name	HIV/AIDS Housing and Services
	Target Area	Citywide
	Goals Supported	HIV / AIDS Housing and Services
	Needs Addressed	HIV AIDS Needs
	Funding	HOPWA: \$3,144,620
	Description	Programs providing HIV/AIDS infected individuals and their families in Orange, Osceola, Lake and Seminole Counties with: Short Term Rent, Mortgage, and Utility Assistance, Tenant-based Rental assistance, Facility-Based Operating costs, Permanent Housing Placement, Supportive Services/Case Management, Supportive Services/Mental Health & Substance Abuse.
	Target Date	Oct. 1, 2015-Sept. 30, 2016
	Estimate the number and type of families that will benefit from the proposed activities	STRUM – 1,000 persons TBRA – 250 persons PHP – 175 persons Supportive services/Case management – 2,500 persons Supportive services/Mental Health & Substance Abuse – 200 Facility-based – 300 persons
	Location Description	Orange, Seminole, Lake and Osceola counties.

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	Planned Activities	<p>Catholic Charities, Inc. - Housing</p> <p>Aspire Health Partners –</p> <ul style="list-style-type: none"> • Short Term Rent, Mortgage, and Utility assistance Tenant Based Rental assistance Facility Based Operating costs Permanent Housing Placement Supportive Services/Case Management Supportive Services/Mental Health & Substance Abuse <p>Center for Multicultural Wellness & Prevention –</p> <ul style="list-style-type: none"> • Short Term Rent, Mortgage, and Utility assistance Tenant Based Rental assistance Facility Based Operating costs Permanent Housing Placement Supportive Services <p>Miracle of Love, Inc. –</p> <ul style="list-style-type: none"> • Short Term Rent, Mortgage, and Utility assistance Tenant Based Rental assistance Permanent Housing Placement Supportive Services <p>The St. Francis House of Hospitality, Inc. - Facility operating costs for housing.</p> <p>X-Tending Hands, Inc. – Facility operating costs for housing.</p>
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AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed.

Identified activities will be located throughout the eligible geographic area and not limited to one specific area. Excluding program administration, one-hundred percent (100%) of CDBG, ESG and HOME funding will be allocated Citywide. One-hundred percent (100%) of HOPWA will be allocated to provide services within the four county area of the Orlando Eligible Metropolitan Statistical Area (EMSA) including: Lake, Orange, Osceola, and Seminole counties.

The HCD ensures that funding is directed to address the needs of the City's very-low, low-, and moderate-income residents. CDBG, HOME and ESG funds have been made available to all Orlando neighborhoods and agencies whose residents or clientele meet the requirements stipulated by the Code of Federal Regulations. HOPWA funds have been allocated to agencies throughout the EMSA to benefit low-income households at risk of homelessness due to HIV/AIDS.

Due to the broad geographic distribution of funding, CDBG, HOME, ESG and HOPWA programs serve clients representing diverse groups. Activities undertaken include, but are not limited to: improvements to public facilities, public services, affordable housing activities such as homebuyer assistance, housing counseling, rental and owner-occupied housing rehabilitation, homeless facility assistance, homeless prevention activities, tenant-based rental assistance, facility-based housing and housing-related supportive services.

Geographic Distribution

Table 10 - Geographic Distribution

Target Area	Percentage of Funds
Citywide	100

Rationale for the priorities for allocating investments geographically

The City of Orlando's Consolidated Planning period for the 2011-2016 Plan began in March of 2010 with the initiation of the Housing Conditions Study. A follow up study entitled the "Housing Conditions Windshield Study" was initiated in October of 2010. Both studies were completed in March 2011. Focus groups and public hearings were held January through June of 2011 to consult with interested parties and offer the public the opportunity to comment on the proposed Plan objectives and goals. In addition to public consultation, staff researched current trends in the housing and real estate markets, demographic data from the 2010 U.S. Census, epidemiological data from the State of Florida Department of Health, U.S. Centers for Disease Control, and the Florida Department of Elder Affairs.

Discussion

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Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

1. Actions to Foster and Maintain Decent, Affordable Housing

Affordable housing is identified as a planning priority in our Consolidated Plan. The Affordable Housing Priority has a series of goals ranging from increasing affordable housing options to promoting the sustainability of neighborhoods through increased homeownership. For each goal, there are activities to address these priority areas.

2. Goals for Affordable Housing Priority and Related Activities

Activities planned for program year 2015 will continue to promote the preservation and creation of safe, sanitary housing that is affordable, as well as to support facilities offering services accessible to extremely-low, low- and moderate-income households.

a. Rehabilitation of Affordable Housing

Goal: Increase the availability of existing affordable housing options for extremely low-, low-, and moderate-income residents.

- Rehabilitate existing rental units Citywide.
- Leverage funds to assist for-profits and nonprofits, including CHDOs.
- Work with landlords to accept the chronically homeless into affordable units.

Summary of Activities:

- HOME funds will be used for the rehabilitation of low-income rental units.
- HOME funds will be used for the rehabilitation or reconstruction of occupied single-family homes. As part of this effort, homes will include environmentally friendly or “green building” standards where possible. In addition, the City collects fines for code enforcement violations used to support its single family, owner-occupied housing rehabilitation program. Rehabilitation activities focus on improvements that will meet applicable property standards and decrease energy consumption.

b. Sustainable Neighborhoods

Goal: Promote sustainability of neighborhoods through increased homeownership opportunities.

Summary of Activities:

- Homebuyer assistance to eligible households that are first time homebuyers.
- Homeowner Pre and Post Purchase Counseling Class.

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Goal: Develop new or modify existing affordable housing programs.

Summary of Activities:

- Develop new affordable housing.
- Work with the Affordable Housing Advisory Committee (AHAC) to review existing City of Orlando affordable housing programs and policies.
- Continue activities and policies combating predatory lending.

Table 11 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households to be Supported	
Homeless	800
Non-Homeless	55
Special-Needs	30
Total	885

Table 12 - One Year Goals for Affordable Housing by Support Type

One Year Goals for the Number of Households Supported Through	
Rental Assistance	272
The Production of New Units	0
Rehab of Existing Units	50
Acquisition of Existing Units	5
Total	327

Discussion

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AP-60 Public Housing – 91.220(h)

Introduction

The Orlando Housing Authority (OHA), established in 1938, owns and manages 1,496 public housing units (including 94 public housing/tax credit units) in 15 complexes throughout Orlando and Orange County, Florida. The OHA also owns 483 units of affordable non-public housing units. The OHA also administers 4,131 housing choice Section 8 vouchers, including 604 Veterans Affairs Supportive Housing or VASH vouchers. As of May 2015, there were 3,524 vouchers leased.

Public Housing Resident Demographics

As of May 2015, approximately 68% of public housing residents were of extremely low-income, 32% were of very-low and low-income. Eighty-one percent of public housing households were female heads of households. Elderly households comprised 26% of the resident population, with an average annual income of \$13,390. Seventy-three percent of public housing households were headed by non-elderly individuals (<62 years) with an average household income of \$17,687 per year.

Accessible Units

The OHA reports 107 accessible units in the public housing inventory; 78 units for the mobility impaired, and 29 for persons with hearing and/or visual challenges. In 2012, the Orlando Housing Authority conducted a comprehensive assessment of its public housing inventory to determine the current level of physical accessibility and compliance with Uniform Federal Accessibility Standards (UFAS). The report identified the obstacles that may limit accessibility by individuals with disabilities. The resulting report provided a comprehensive assessment of the OHA's public housing properties with regard to UFAS compliance and recommended courses of action to ensure that programs and activities offered by the OHA are readily accessible to persons with disabilities. Pursuant to a Voluntary Compliance Agreement with the United States Department of Housing and Urban Development (HUD), the Orlando Housing Authority is implementing a comprehensive modification plan to bring its public housing inventory into full compliance with Federal accessibility guidelines.

Households on the Public Housing Waiting List

As of May 2015, there were 14,122 households on the public housing waiting list. Of this number, approximately 72% were of extremely low-income, 22% were of very low-income, and 6% were of low-income. The elderly comprised 7% of the waiting list (992) with an average annual income of \$10,810. Non-elderly households made up 93% (13,128) of the waiting list with an average annual income of \$11,798.

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Section 8 Housing Choice Voucher Participant Demographics

The OHA administers 4,131 housing choice Section 8 vouchers including 604 Veterans Affairs Supportive Housing “VASH” vouchers. Sixty-nine percent of Section 8 participants were of extremely low-income, 25% were of low-income, and 6% were of low-income. As of May 2015, elderly households comprised 23% of all HCV participants (705) with an average annual income of \$11,557. Additionally, there were 2,332 (77%) non-elderly/non-disabled HCV participants with an average income of \$12,603 per year.

Section 8 Housing Choice Voucher Waiting List

As of May 2015, there were 198 families on the housing choice voucher waiting list. Of this number approximately 46% of households are of extremely low-income, 43% are very low-income, and 11% are low income. The average income of elderly families on the waiting list is \$12,381. The average annual income for non-elderly families is \$16,203. The approximate wait time for the Section 8 waiting list is from seven to 10 years. The OHA closed the Section 8 waiting list in November 1999.

Actions planned during the next year to address the needs to public housing

There is one public housing agency in the City providing public housing rentals to low and very low-income persons- the Orlando Housing Authority (OHA). The OHA also administers the HUD Housing Choice Voucher Program (referred to as Section 8). For 2015-2016, OHA anticipates receiving \$36,023,353. The anticipated allocations from primary funding sources are:

Housing Choice Voucher Program \$ 29,604,156

Public Housing Operating Subsidy \$4,291,101

Capital Fund Program – Replacement Housing \$2,128,096

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The Orlando Housing Authority has active Resident Associations at each of its public housing complexes. Resident Association presidents meet monthly with the OHA’s President/CEO and staff to discuss programs and policies, upcoming activities, and resident concerns. Residents may pursue homeownership opportunities through coordinated information, referral and counseling services provided at the MTW Resource Center, and OHA’s Resident Opportunities and Self Sufficiency and Family Self-Sufficiency Programs.

The City’s Down Payment Assistance Program is available to all income-qualified residents, including public housing residents, to encourage homeownership. In addition, the City funds workshops and individual homeowner credit counseling; all of which are important on the path to homeownership.

Orlando Housing Authority’s Moving to Work (MTW) Demonstration Program Designation

In 2010, the United States Department of Housing and Urban Development (HUD) awarded the Orlando Housing Authority the Moving to Work (MTW) designation. The MTW Program Demonstration is a 10-year program that allows housing authorities to implement innovative programs normally not permitted

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to encourage self-sufficiency. The goals, objectives, and activities of the MTW are grounded in 3 statutory objectives established by HUD:

1. Reduce costs and achieve greater costs effectiveness in Federal expenditures;
2. Give incentives to families with children where the head of household is working, seeking work, or preparing for work by participating in employment support programs/training to improve self-sufficiency; and
3. Increase housing choices for low-income families.

One of the initial activities under the MTW Program was an increase of the OHA's rent floor to \$225 per month. The rent floor does not apply to the elderly or disabled. Residents unable to pay the \$225 must participate in the MTW Resource Center. Through the services provided at the Resource Center, residents develop individual action plans and set goals in order to move toward self-sufficiency. The MTW Resource Center offers job readiness training, job recruiting services, childcare, and transportation assistance, if needed. Additionally, as an MTW Demonstration Agency, the OHA can move beyond the boundaries of traditional public housing and section 8 to address critical needs within the community. OHA developed a program to provide transitional housing, in the form of project-based housing choice voucher (section 8) assistance to homeless individuals for up to 18 months at West Oaks Apartments (OHA owned, non-public housing). OHA partners with local homeless service agencies to provide case management support to participants.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

OHA is recognized as a "high performer" under the Public Housing Assessment System (PHAS) scoring system. The agency is not designated as "troubled" by HUD; therefore, the City of Orlando does not need to develop a specific plan to address this issue.

Discussion

The City is working with the Housing Authority to address the needs of the chronically homeless, including veterans.

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AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

The 2015 program year will continue its focus on assisting homeless persons and families, while addressing the chronic homeless population in Orlando. In 2014, the Mayor of Orlando identified a City goal to provide over a three year period 300 units of permanent supportive housing for the chronic homeless, including veterans. In 2015, the City continues to leverage funding sources and systemic approaches to address this effort with our many partners in the Central Florida region. The HCD supports this effort through its federal programs, organizing resources, and in working with partner homelessness organizations.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Outreach staff interviewed downtown Orlando homeless individuals and began using a uniform assessment tool to determine vulnerability and recorded the information in a central data system. This data is being used to prioritize the placement of these individuals in permanent supportive housing. The process, along with researching national best practices, afforded staff with viable solutions to increase permanent supportive housing and wrap around supportive services for the chronic homeless.

During the preparation of the 2011-2016 Consolidated Plan, the HCD consulted with stakeholders, providers, and community leaders in the field of homelessness to participate in focus groups, which produced a list of prioritized needs. The HCD continues to reach out to the homeless population for input and refinement into annual activity planning through coordination of events with our Continuum of Care.

Addressing the emergency shelter and transitional housing needs of homeless persons

The HCD conducted a competitive RFA process to provide 2015 ESG funds for operational expenses, utilities, maintenance, and homelessness prevention. ESG funds are also being allocated towards administration. In total, an award of \$161,004 in 2015 HESG funds will be utilized for ESG activities.

The HCD supports agencies that assist homeless persons make the transition to permanent housing and independent living. CDBG, ESG and HOPWA funds were allocated to agencies such as the Center for Drug Free Living, Inc. (now Aspire), the Coalition for the Homeless of Central Florida, Inc., the Center for Multicultural Wellness and Prevention, Inc. and Miracle of Love, Inc. for various activities that benefit emergency shelter and transitional housing needs.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals

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and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The HCD is again providing \$220,000 of HOME funding targeted to provide tenant-based rental assistance for chronic homeless individuals. Due to an increase in the request for rapid re-housing services in the area, the HCD specifically focused this year's funding on rapid re-housing services for those persons who were recently homeless or at risk of homelessness. Thus, rapid re-housing and homelessness prevention program development will continue to be a focus for HCD. Further, the HCD will continue to work in conjunction with the Continuum of Care lead agency and local homeless service providers in coordinating rapid re-housing services aimed at shortening the period of homelessness. ESG funds will be used to support rapid re-housing and homelessness prevention activities in 2015, and CDBG funds will be utilized to support existing programs through case management and shelter operating costs.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The HCD works in conjunction with the Continuum of Care lead agency and local homeless service providers to coordinate services for homeless persons discharged from area health or correction facilities. CDBG, ESG and HOPWA funds will be utilized to support existing programs through case management, financial assistance, and shelter operating costs. Some of the programs supported are the Catholic Charities/Pathways to Care facility, which provides housing for indigent clients released from area hospitals and the Center for Drug Free Living's Adult Receiving Center, which offers an alternative to jail for homeless persons arrested with identified substance abuse and/or mental health issues.

Discussion

The Homeless Services Network of Central Florida, Inc. (HSN)

HSN is the administrative lead agency for the CoC and serves as the HUD grantee for Supportive Housing Program (SHP) dollars for Orange, Osceola and Seminole Counties. HSN is a 501(C)(3) Florida corporation and currently has approximately 70 member agencies. The CoC planning process is coordinated by the HSN staff and volunteer board members. This process is led by the HSN's Executive Director and consists of representatives from the community with broad-based experience both within the community and in the delivery of services to homeless persons.

In April 2015, the HSN hired a new executive director, who brings new ideas and enthusiasm to decrease homelessness in the area. In the past, HSN had membership in task forces and working committees involved with the issues of homelessness, including the Central Florida Commission on Homelessness,

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and the HMIS Users Group. In addition to CoC meetings, the HSN's Executive Director also participated in community-wide planning efforts such as the City's ESG Review Committee due to the significant number of homeless and at-risk of homelessness households served by these funding sources. The City will continue to work diligently with HSN to solidify partnerships, create new strategies, and coordinate the further growth and collaboration of agencies within the Continuum of Care network.

Central Florida Regional Commission on Homelessness

Appointed by the City of Orlando and Orange, Osceola and Seminole Counties, the 26-member Commission represents government, non-profit organizations, the business community and civic and religious organizations. The Commission developed recommendations and strategies to end involuntary homelessness in Central Florida.

The commission is currently working on an initiative called Impact Homelessness, which has identified the immediate need to increase permanent supportive housing for the chronic homeless, and homeless families. The commission is tasked with securing the funding to meet its five major goals of Housing, Prevention, Supportive Systems, Healthcare and Implementation, with the ultimate goal of alleviating homelessness in Central Florida.

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AP-70 HOPWA Goals – 91.220 (I)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	1,000
Tenant-based rental assistance	250
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	175
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	300
Total	1,725

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AP-75 Barriers to affordable housing – 91.220(j)

Introduction

The Affordable Housing Advisory Committee (AHAC) is made up of eleven (11) members representing industries that impact affordable housing, such as: real estate, lending, labor, construction, and social service organizations. The AHAC plays an important role within the City as it reviews established policies and procedures, ordinances, land development regulations, and adopted comprehensive plans for any adverse impact on, as well as strategies to increase affordable housing. Triennially, the AHAC submits a report to the City Council recommending specific actions or initiatives to encourage or facilitate affordable housing and adopts approved recommendations as the local housing incentive strategy.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment.

During the upcoming year, the AHAC will continue to discuss the following:

- Policies and Procedures – Due to the increasing need for affordable housing, the AHAC with City staff assistance will review national best practices and perform feasibility studies to assess policies and strategies that increase affordable housing.
- Disposition of property for affordable housing – The City has an inventory of locally-owned public land suitable for the construction of new affordable housing. Since most City-owned lots are located in the economically depressed Parramore area, the City will need to continue to evaluate methods to market these lots.
- Establishment of property standards for affordable multifamily rental projects – Due to the growing need for affordable rental stock to house low-income households, the City of Orlando makes it a priority to allocate funding for the rehabilitation of affordable multifamily rental units. Land development and permitting requirements may need to be further relaxed to facilitate rehabilitation and reduce cost without compromising property standards.
- Land Development Code and Growth Management Plan amendments that may impact the development of affordable and attainable housing are reviewed by the HCD Housing Expediter and the AHAC before submission to City Council for approval. During the review of the proposed policy or regulation, staff performs research on the impacts of that policy or regulation on housing cost in the Technical Review Committee (TRC) Project and Analysis Report.
- The Housing Expediter works with other City departments to bring to the attention of the AHAC, any policies or ordinances that do not require MPB approval, but will affect the cost of housing. Recommendations by the AHAC regarding the impacts of the proposed regulations or policy on housing costs are forwarded to City Council, who makes the final decision.

Discussion

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AP-85 Other Actions – 91.220(k)

Introduction

The following strategies have been developed to utilize housing and community development programs.

Actions planned to address obstacles to meeting underserved needs

To address the obstacles in meeting underserved needs existing in the City, the following strategies have been developed to utilize housing and community development programs. These strategies will address those needs and improve the quality of life for low and moderate-income residents.

Credit issues for new Homebuyers

Efforts must be made to screen families to determine creditworthiness prior to beginning the home buying process. Credit problems remain an obstacle for low-income families. The HCD works with local organizations to offer free homebuyer education to low-income homebuyers. The assistance applies to first time homebuyers as well as households experiencing mortgage delinquency/default.

Senior Citizen Housing

Underserved needs also include the needs of the City's elderly population. The HCD will continue to fund the minor rehabilitation of owner-occupied housing for low income seniors through the Seniors First, Inc. Home Improvement/Weatherization Improvements program. Seniors whose homes are repaired will often choose to age-in-place.

The Homeless Population

The HCD anticipates using CDBG, ESG and HOPWA funds to address the needs of the homeless, including prevention services. ESG funds will be utilized to assist the Coalition for the Homeless of Central Florida, Inc. and Harbor House of Central Florida with emergency shelter operating costs and rapid re-housing costs. HOME funds will be utilized to provide tenant-based rental assistance for the chronically homeless

The Disabled Population with HIV/AIDS

The HCD will continue to fund supportive service housing providers through HOPWA, who address the housing needs of low income persons with HIV/AIDS and their families. Eligible low-income persons with HIV/AIDS and their families may access short-term rent, mortgage and utility assistance, tenant-based rental assistance, permanent housing placement and facility based housing to prevent homelessness.

Youth

CDBG will fund the BETA Center for counseling and education of homeless parenting youth. Ministry of South Street will provide academic tutoring for disadvantaged youth.

Actions planned to foster and maintain affordable housing

A large number of home foreclosures in Orlando is evidence of households' difficulty in maintaining home ownership, while the continuing weak economy contributes to fewer opportunities for new homeowners. While some factors, such as interest rates, labor, material costs, and state mandates are outside of local control, other factors, such as regulations, can be effectively addressed. Through public policy affordable housing is demonstrated as a high priority for the City of Orlando and so several actions can be taken.

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Land development regulations are codified, applied, and enforced at the local level. In most communities this is typically accomplished through a building code, local zoning ordinance, subdivision code, and the local land development code. While regulations typically strive to protect the health, safety, and well-being of citizens, any policy, rule or procedure constitutes a barrier when it prohibits, discourages, or excessively increases the cost of new or rehabilitated affordable housing without sound compensating public benefit.

HCD Housing Counseling Services

The HDC will continue to implement the foreclosure prevention and pre-purchase counseling programs for program year 2015 with the goal of serving low and moderate income households.

Actions planned to reduce lead-based paint hazards

The City has been actively involved through both education and testing in addressing the issue of lead based paint in federally assisted units built prior to 1978. The City's goal is to: minimize the risk of lead-based paint hazards in residential units being funded with CDBG, HOME, or HOPWA funds.

During Program Year 2015, the City of Orlando will continue to carry out a number of strategies to reduce and, if necessary, mitigate the risk of lead based paint by following the Lead Based Paint Final Rule that became effective on April 22, 2010. Under the rule, firms performing renovation, repair and painting projects that disturb lead-based paint in homes, child care facilities, and kindergartens built before 1978 must be EPA- or state-certified and must use certified renovators who follow specific work practices to prevent lead contamination.

Prior to providing federal assistance to a unit built before 1978, a lead-based paint information pamphlet from the Department of Environmental Protection (DEP) and the Department of Housing and Urban Development (HUD), along with a notification of possible lead-based paint will be provided to the occupant of the unit. After notification to the occupant, the City will contract a lead-based paint risk assessor to identify any lead-based paint hazards and provide recommendations on acceptable options for controlling the lead. If mitigation is needed, an EPA or State-certified contractor with certified renovators will be awarded the contract to mitigate in accordance with Title 24 Chapter 35 of the Code of Federal Regulations - Lead-Based Paint Poisoning Prevention in Certain Residential Structures. After mitigation is complete, the risk assessor will re-visit the unit to conduct a post-abatement clearance. Notifications, disclosures, and reports of lead-based paint results will be provided to occupants of the units in accordance with the Lead Based Final Rule.

As part of a standard agreement, the City requires that borrowers of City federal funds for rental rehabilitation projects include the prohibition of the use of lead-based paint by any contractor or their assignee when engaged in painting surfaces.

And finally, staff will work with the Orange County Health Department to obtain clearance of housing units found to have possible lead-based paint hazards.

Actions planned to reduce the number of poverty-level families

The City is committed to eliminating poverty through making housing more affordable, preserving the condition and availability of existing housing stock, and helping citizens build assets: human, social, financial, physical and natural. To this end, the City and its community partners have incorporated an

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integrated system of services and programs to meet the various needs of individuals as they progress toward financial self-sufficiency.

In addition to supporting the initiatives of local organizations that serve low-income residents providing emergency shelter, transitional housing and social services, the City administers programs that aim to mitigate poverty and the problems associated with it. The City through its resources and partnerships can directly impact some of poverty's primary causal factors – poor-quality housing, unaffordable housing, lack of education, unemployment, low income and ill health. This holistic and collaborative approach has the ability to reduce the number of households at incomes below the poverty line.

Housing - A lack of affordable housing places housing cost burdens on low- to moderate-income persons, limiting their ability to pay for other goods and services, such as quality education or needed prescriptions. The City's housing efforts are aimed at improving and maintaining a high standard of housing quality while also creating or maintaining affordability. The City offers a zero interest Owner-Occupied Housing Rehabilitation program, Rental Housing Rehabilitation Program and also Home Ownership Assistance, which provides down-payment and closing cost assistance to qualified households.

Social Services - Many sub-recipients of CDBG and ESG funds offer social service programs in the City to provide assistance to persons with incomes below the poverty level. For example, the City increases family self-sufficiency by funding agencies that provide supportive services such as job training, job placement, substance abuse treatment, case management, education, short-term mental health services and independent living skills training. In addition, they provide transitional housing programs, and other homelessness prevention services, which help promote emotional and economic independence and help create long-term change in the lives of homeless persons.

Economic Development – The mission is to stimulate and guide the development of a vibrant, livable city that nurtures a creative, diverse and balanced economy for Orlando's citizens, businesses and visitors. The Economic Development Department is comprised of nearly 200 employees encompassing six City divisions: Planning, Permitting Services, Code Enforcement, Business Development, Transportation Planning and Downtown Development Board/Community Redevelopment Agency (DDB/CRA). The Economic Development Department is a prompt, predictable and customer service-oriented team, creating a unified operation that delivers all City of Orlando economic development services.

Actions planned to develop institutional structure

The City provides technical assistance to lenders, not-for-profits, individuals, and others for the purpose of preparing applications for funding, operating programs, and providing financing for various HUD funded projects.

Actions planned to enhance coordination between public and private housing and social service agencies

To enhance coordination between public and private housing providers and private and governmental health, mental health, and social services agencies, the HCD will undertake the following actions during program year 2015:

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- Support of The Affordable Housing Advisory Committee—an advisory committee organized to study regulatory issues that impede the development of affordable housing and make recommendations for their elimination or reduction.
- The Nonprofit Housing Roundtable—A community-based committee that provides technical assistance to nonprofit housing and related-services providers.
- The Homeless Services Network of Central Florida, Inc. (HSN) — A private, nonprofit organization and the lead agency for the area Continuum of Care, HSN brings together homeless service providers and other organizations to address the issues of homelessness in the community.
- The HOPWA Advisory Committee—The HOPWA Advisory Committee consists of representatives of Persons Living with HIV/AIDS (PLWH), HIV/AIDS service providers, and representatives of the Ryan White Planning Council.
- Attend meetings and coordinate with HCD's housing counseling partners that provide homebuyer-counseling programs and work towards the development of additional homebuyer clubs throughout the community.
- Attend meetings and coordinate with the Orange County Housing Finance Agency, which provides funding and support for affordable housing development in the tri-county area.
- Attend meetings and coordinate with the Orlando Housing Authority to address the maintenance and development of affordable housing and any other public housing needs.
- Coordinate activities with residential real estate professionals, mortgage lenders, mortgage brokers, and title companies to assist first-time homebuyers acquire their homes.
- Encourage nonprofit organizations to apply for certification as Community Housing Development Organizations (CHDO's) under the HOME Program.

Discussion

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Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction

The City is utilizing \$615,627 in 2015 of CDBG funds that were committed in prior years but not needed to complete programmed activities.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

- | | |
|--|----------|
| 1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed | 0 |
| 2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan. | 0 |
| 3. The amount of surplus funds from urban renewal settlements | 0 |
| 4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan | 0 |
| 5. The amount of income from float-funded activities | 0 |
| Total Program Income: | 0 |

Other CDBG Requirements

- | | |
|---|-----|
| 1. The amount of urgent need activities | 0 |
| 2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan (2013 – 2015). | 70% |

HOME Investment Partnership Program (HOME)

Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:
No other forms of investment are planned at this time.
2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:
Assistance to Homebuyers HCD provides homebuyer assistance to first time buyers in the form of a forgivable deferred loan at a zero percent interest for the length of the affordability period. The affordability period will be based on the amount of HOME funds provided. For direct assistance to homebuyers, a recapture policy will be followed.
If the owner rents, leases, or sells the property before the end of the affordability period, the entire

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amount of the loan must be repaid to the HCD. If the recapture requirement is triggered by either a voluntarily or involuntary sale (i.e. foreclosure) and if the proceeds are insufficient to repay the remaining mortgage amount, the HCD can only recapture the net proceeds, if any. Net proceeds are the sales price minus superior loan repayments and any closing costs. If there are no net proceeds, the debt and the lien will be considered terminated.

A written HOME Agreement between the homebuyer and the City, as well as mortgage and lien documents, are used to impose the recapture requirements in the event the property is transferred.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:
If the owner rents, leases, or sells the property before the end of the affordability period, the following formula shall be used to calculate the amount of money owed to the HCD before the homebuyer receives a return:

$$\frac{\text{Dollar Amount of the Lien} \times \text{Number of Years Remaining on the Lien}}{\text{Lien Period}}$$

The recapture amount is limited to the net proceeds available from the sale. If the recapture requirement is triggered by either a voluntarily or involuntary sale (i.e. foreclosure) and if the proceeds are insufficient to repay the remaining mortgage amount, the HCD can only recapture the net proceeds, if any. Net proceeds are the sales price minus superior loan repayments and any closing costs. If there are no net proceeds, the debt and the lien will be considered terminated.

A written HOME agreement between the homeowner and the City, as well as mortgage and note documents, are used to impose the recapture requirements in the event the property is transferred.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:
There are no planned HOME programs to provide refinancing of existing debt secured by multifamily housing.

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Emergency Solutions Grant (ESG) Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)
The intent of H-ESG is to provide funding for housing expenses to persons who are homeless or who would be homeless if not for this assistance. This program targets two populations of persons facing housing instability: persons who are still housed but at imminent risk of becoming homeless and persons who are already homeless.
Agencies are responsible for verifying and documenting the program participant's risk of imminent homelessness that qualifies them for receiving rental assistance, or for verifying and documenting a participant's actual homelessness. Income eligibility and need for assistance must be evaluated and certified at least once every three months for participants.
In order to receive financial assistance or services funded by H-ESG, individuals and families must at least meet the minimum criteria:
Any individual or family provided with financial assistance through H-ESG must have an assessment with a case manager or eligibility specialists who can determine the appropriate type of assistance to meet their needs. Agencies must have a process in place to refer persons ineligible for H-ESG to the appropriate resources or service provider that can assist them.
The household must be at or below 50 percent of Area Median Income (AMI).
Agencies will complete income verification forms and submit to appropriate income sources for third party verification. Completed income verifications should be placed in the client file.
The household must be either homeless or at risk of losing its housing and meet both of the following circumstances: (1) no appropriate subsequent housing options have been identified; AND (2) the household lacks the financial resources and support networks needed to obtain immediate housing or remain in its existing housing.
Prevention assistance may only be provided to individuals and families who would otherwise be homeless *but for* H-ESG assistance.
Additional risk factors to consider when targeting H-ESG prevention assistance include:
Actual or pending eviction within 2 weeks;
Significant sudden loss of income; and
50 percent or more of monthly income is spent on housing.
Rapid re-housing is available for persons who are homeless according to HUD's definition. Individuals and families who meet one of the following criteria, along with the minimum requirements established in Section 5.1, are eligible under the rapid rehousing portion of H-ESG:
Sleeping in an emergency shelter;
Sleeping in a place not meant for human habitation, such as cars, parks, abandoned buildings, streets/sidewalks;
Staying in a hospital or other institution for up to 180 days but was sleeping in an emergency shelter or other place not meant for human habitation immediately prior to entry into the hospital or institution;
Graduating from, or timing out of a transitional housing program; and fleeing domestic violence.

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2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system. The HCD works in conjunction with the Continuum of Care lead agency and local homeless service providers to coordinate services for homeless persons through case management, financial assistance, and shelter operating costs. Subrecipient agencies receiving ESG and HOPWA funding are required to enter all eligibility data in the Homeless Management Information System (HMIS). HMIS is a secure, HUD recommended web-based data collection program. Agencies are required to ensure data is entered in a timely manner so monthly or quarterly reports, including statistical information can be reviewed by the HCD staff.
3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations). Agencies to be funded are primarily selected through a competitive review process. The HCD provides information concerning the amount of funding, application time period and other pertinent details in a public notice that is placed in the area newspapers and on the City's website at www.cityoforlando.net/housing. Submitted applications are reviewed by HCD and the Emergency Solutions Grant Advisory Committee, composed of a Continuum of Care lead agency representative and other public housing and local institution representatives. The allocations follow the recommendations for homeless priorities as established under the Emergency Solutions Grant consultation period with the Continuum of Care agencies.
4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG. During the preparation of the 2011-2016 Consolidated Plan, the HCD consulted with stakeholders, providers and community leaders in the field of homelessness who participated in focus groups, which produced a list of needs prioritized by urgency. Within these groups were persons who identified as formerly homeless. The HCD will continue to reach out to the homeless population for input into annual activity planning through coordination of events with area homeless providers and the Continuum of Care.
5. Describe performance standards for evaluating ESG. The City's HCD consulted with the CoC lead agency, the Homeless Services Network of Central Florida in creating the performance standards for evaluating the proposed H-ESG activities. The purpose of these performance standards is to provide a measure for the City's HCD and the Continuum of Care to evaluate the H-ESG service provider's effectiveness and success in the following areas:
 - 1) Targeting those who need the assistance most;
Targeting households of families with children who have become homeless in the past three months/90 days
 - 2) Reducing the number of people living on the streets or emergency shelters;
By documenting prior location and matching with Point-In-Time Counts for families with Children
 - 3) Shortening the time people spend homeless; and

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Targeting households of families with children who have become homeless in the past three months/90 days and providing access to housing within thirty (30) days of eligibility completion.

4) Reducing each program participant's housing barriers or housing stability risks.

Providing supportive services through case management; including referrals for financial benefits such as SNAP (Supplemental Nutrition Assistance Program), WIC (Women, Infants, and Children) programs, adult education placement, household budgeting classes, and job placement agencies.

These performance standards will complement and contribute to the Continuum of Care program performance measures detailed in Section 427 of the McKinney-Vento Act, as amended by the HEARTH Act:

(b) REQUIRED CRITERIA.

(1) IN GENERAL. The criteria established under subsection (a) shall include:

(A) the previous performance of the recipient regarding homelessness, including performance related to funds provided under section 412 (except that recipients applying from geographic areas where no funds have been awarded under this subtitle, or under subtitles C, D, E, or F of title IV of this Act, as in effect prior to the date of the enactment of the Homeless Emergency Assistance and Rapid Transition to Housing Act of 2009, shall receive full credit for performance under this subparagraph), measured by criteria that shall be announced by the Secretary, that shall take into account barriers faced by individual homeless people, and that shall include:

- (i) the length of time individuals and families remain homeless;
- (ii) the length of time individuals exiting homelessness experience additional spells of homelessness;
- (iii) the thoroughness of grantees in the geographic area in reaching homeless individuals and families;
- (iv) overall reduction in the number of homeless individuals and families;
- (v) jobs and income growth for homeless individuals and families;
- (vi) success at reducing the number of individuals and families who become homeless;
- (vii) other accomplishments by the recipient related to reducing homelessness.

Discussion

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Attachments

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Grantee SF-424's and Certification(s)