

On **WEDNESDAY, OCTOBER 15, 2014**, the **GREATER ORLANDO AVIATION AUTHORITY** met in regular session at the Orlando Executive Airport, 365 Rickenbacker, Orlando, FL. Chairman Frank Kruppenbacher called the meeting to order at 2:05 p.m. The meeting was posted in accordance with Florida Statutes and a quorum was present.

Authority members present,

Frank Kruppenbacher, Chairman
Dean Asher, Vice Chairman
Domingo Sanchez, Treasurer
Mayor Buddy Dyer
Mayor Teresa Jacobs
Jim Palmer
Dr. Jason Pirozzolo

Also present,

Phillip N. Brown, Executive Director and Secretary
Dayci S. Burnette-Snyder, Director of Board Services and Assistant Secretary
Marcos Marchena, General Counsel

For individuals who conduct lobbying activities with Aviation Authority employees or Board members, registration with the Aviation Authority is required each year prior to conducting any lobbying activities. A statement of expenditures incurred in connection with those lobbying instances should also be filed prior to April 1 of each year for the preceding year. As of January 16, 2013, lobbying any Aviation Authority Staff who are members of any committee responsible for ranking Proposals, Letters of Interest, Statements of Qualifications or Bids and thereafter forwarding those recommendations to the Board and/or Board Members is prohibited from the time that a Request for Proposals, Request for Letters of Interests, Request for Qualifications or Request for Bids is released to the time that the Board makes an award. As adopted by the Board on September 19, 2012, lobbyists are now required to sign-in at the Aviation Authority offices prior to any meetings with Staff or Board members. In the event a lobbyist meets with or otherwise communicates with Staff or a Board member at a location other than the Aviation Authority offices, the lobbyist shall file a Notice of Lobbying (Form 4) detailing each instance of lobbying to the Aviation Authority within 7 calendar days of such lobbying. As of January 16, 2013, Lobbyists will also provide a notice to the Aviation Authority when meeting with the Mayor of the City of Orlando or the Mayor of Orange County at their offices. The policy, forms, and instructions are available in the Aviation Authority's offices and the web site. Please contact the Director of Board Services with questions at (407) 825-2032.

MINUTES

1. Upon motion by Mayor Dyer, second by Mr. Sanchez, vote carried to accept the August 20 and September 10, 2014, minutes as written.

UPDATE ON ORLANDO EXECUTIVE AIRPORT

2. Mr. Asher introduced the Director of General Aviation, Mr. Kevin McNamara. Mr. McNamara introduced everyone present to Orlando's "original" airport. He mentioned that OEA has been in operation for 86 continuous years. The purpose of today's presentation is to share the past, present, and the future of OEA and its value to the community. He recognized the members of the Orlando Advisory Committee that were present today.

The mission of Orlando Executive Airport is to serve as a quality general aviation reliever facility for OIA. In this role, OEA also serves as a gateway to the City, enhancing the community's reputation of excellence.

Mr. McNamara mentioned the upcoming National Business Aviation Association scheduled for October 21 - October 23, 2014. In 2012, it had a \$51 million economic impact to the City of Orlando.

Chairman Kruppenbacher thanked Mr. McNamara, staff, and the members of the Orlando Advisory Committee for running, what he believes, is the best general aviation airport around.

BRIEFING ON SOUTH AIRPORT TRAVEL PLAZA

3. Mr. Tom Chandler, SchenkelShultz, discussed the South Airport Travel Plaza. The agenda today will touch on goals; project overview; project approach; South Airport Travel Plaza Concept; lease terms; proposed qualification criteria; and next steps.

The goals of this project is to support the South Airport Complex Master Plan vision; enhance customer service for OIA; and further the Aviation Authority's Strategic goals of increase non-airline revenue and stimulus for economic development.

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BRIEFING ON SOUTH AIRPORT TRAVEL PLAZA (CONT)

The project team included SchenkelShultz; Dykes Everett & Company, Inc.; C&S Companies; and HDR, Inc. The objective was to research national best practices for non-airline revenue generation; create a customer and employee amenity serving the south airport market area; and provide analysis to support a travel plaza development. The property approach included site selection; property due diligence; traffic supportability; market research; industry outreach; and outline process for negotiation.

Mr. Chandler stated that the existing site benefits include 25 acre site along Jeff Fuqua Boulevard, south of the existing North Terminal Complex; adjacent to existing South Park Place and ground transportation hold area; signalized intersection at site access; and established storm water permitting and wetland mitigation. As to future development benefits these include adjacency to future South Airport Complex and rental car development; 25 acre site Master Plan with future commercial development opportunities; neighboring Medical City, growing residential areas and employment centers; and enhanced 417 interchange access to OIA.

He then discussed the traffic supportability analysis market research; developer outreach, travel plaza concept, and lease terms. As to the proposed qualification criteria - minimum of 10 years of corporate or key personnel experience developing and operating convenience stores with gas stations; minimum of 10 developed and operating retail convenience stores with gas stations; minimum financial capacity of \$2.5 million for capital investment; ground lease structure required and ground lease financing experience preferred; on airport development experience preferred; and existing operations in Florida required.

As to next steps, Mr. Chandler talked about finalizing the Letter of Interest (LOI) scope and terms document; conducting outreach to prospective developers; reviewing and evaluating developer LOI for award recommendation; and presenting an agreement to the Aviation Authority Board for consideration. He added that we are a 1 and a half years away from opening day.

Vice Chairman Asher mentioned that Mr. Chandler stated "non-airline revenue" in his presentation a few times and asked what that amount would be. Mr. Chandler stated that the potential for this site is approximately \$22 to \$25 million of return to the Aviation Authority over a 30 year lease. In response to Vice Chairman Asher's follow-up question, Mr. Chandler stated that is probably 12 - 14 months before the plaza is opened depending on the complexity of the deal.

Regarding the architecture of the buildings in that area, Mr. Sanchez wanted assurance that the same standard at the airport will be used in this facility (i.e. no stickers in the window, etc.). Mr. Chandler responded that it's on a corner that it will be essentially to the South. Part of the challenge will be what potential developers will propose and what we consider acceptable with regard to incorporating "The Orlando Experience" into the development. As an example, he used the travel plaza at Walt Disney World as ways of handling this matter. Mr. Sanchez said that he was surprised that the Hess station at Walt Disney World didn't incorporate more the Disney iconic look..

Mr. Sanchez asked if the parking lot to the east is the employee parking. Mr. Chandler responded that it was surface parking for passengers. Mr. Brown stated that there are some non-base airline employees that use the facilities to the east but it is basically commercial and economy parking. The employee parking lot is north of the North Terminal Complex.

For clarification, Mr. Marchena stated that after today it is our intention to move this forward through a real estate type of negotiation process with the appropriate company that is identified and when the item is returned to the Board for consideration it will contain a proposed agreement ready for review and approved by the Board.

Chairman Kruppenbacher asked that when "an appropriate company to be identified" is used, what is the identification process. Mr. Marchena stated that it is more like a real estate transaction in which the due diligence is complete - they have identified the companies that are in that business. The Chair stated that they have identified the companies but have we publicly stated anywhere that anyone interested in talking to us can do so. He would like information posted on this project and if anyone is interested has date certain to contact "x" and tell us of their interest and why they

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BRIEFING ON SOUTH AIRPORT TRAVEL PLAZA (CONT)

think they might have a competitive opportunity. Mr. Marchena thanked the Chair for direction and feedback. He will ensure that it is advertised and that an opportunity is given to those that are interested in submitting. Chairman Kruppenbacher clarified that he is o.k. with the process he just wants to ensure that we don't eliminate anyone's opportunity to participate. Mr. Marchena added that we would use some level of experience requirements.

Mayor Dyer asked if the companies would be vetted and then selecting one for concepts. Mr. Marchena responded in the positive. He said that we would look at the qualifications and select one to negotiate with. If an agreement cannot be reached, the next qualified firm would be contacted and so on. Mayor Dyer recommended doing a shortlist and having the respondents present concepts. The Chair and Mayor Jacobs agreed with Mayor Dyer's comment. Mayor Jacobs informed the group that Orange County is currently going through a similar process and they are proposing to shortlist firms 3-5 highly qualified firms and have them submit concepts and proposal as to pricing structure.

Chairman Kruppenbacher asked Mr. Brown and Mr. Marchena to sheppard this process through, keeping very copious records of why one was selected and one was not.

CONSENT AGENDA

4. Item A was removed for separate consideration. Upon motion by Mayor Dyer, second by Vice Chairman Asher, vote carried to adopt a resolution as follows: It is hereby resolved by the Greater Orlando Aviation that the following Consent Agenda items are approved, accepted, and adopted and execution of all necessary documents is authorized by the Aviation Authority's Officers or Executive Director:

A. considered separately (see below);
B. the Aviation Authority adopted its calendar for January - December 2015;
C. accept the recommendation of the Concessions/Procurement Committee and:
(1) approve Amendment No. 2 to Purchasing Contract 13-14, Elevators, Escalators and Moving Sidewalk Maintenance and Repair with Schindler Elevator Corporation; (2) authorize funding in the amount of \$2,291,325.47 from the Capital Expenditure Fund to refurbish six (6) elevators; (3) authorize funding in the amount of \$3,267,241.00 from the Operation and Maintenance Fund for Year Two; and (4) authorize an Aviation Authority officer or the Executive Director to execute the necessary documents following satisfactory review by legal counsel [**FILED DOCUMENTARY NO. 8001**];

D. find the property listed in this memorandum (copy on file) no longer necessary, useful, or profitable in the operation of the Airport System; request Orlando City Council concurrence and resolution of this finding; and authorize Staff to dispose of this property in accordance with the Aviation Authority's Policies and Procedures;

E. accept the recommendation of the Concessions/Procurement Committee to:
(1) authorize three, one year subscription periods of Oracle Planning and Budgeting Cloud Services from AST Corporation in FY '15, FY '16, and FY '17 based on a Single Source Procurement Justification; (2) authorize funding from the previously-approved Capital Expenditure Fund and Operation and Maintenance Fund in the not-to-exceed amount of \$280,800.00; 3) authorize the Executive Director to execute a Single Source Procurement Justification form in accordance with Authority Policy; and (4) authorize the Purchasing Office to issue the necessary purchase order(s);

F. accept the recommendation of the Construction Committee and (1) deem the bids from Ranger Construction Industries, Inc. and Hubbard Construction Company to be non-responsive; approve the award of BP No. 041, Rehabilitation of Taxiways - Phase 1, at the Orlando Executive Airport, to The Middlesex Corporation for the total bid amount of \$2,565,240.86, with funding from previously-approved OEA Revenue Funds and Florida Department of Transportation (FDOT) and Federal Aviation Administration (FAA) AIP grants to the extent eligible (Orlando City Council pre-accepted on August 11, 2014); and (3) authorize an Aviation Authority Officer or the Executive Director to execute the necessary documents following satisfactory review by legal counsel [**FILED DOCUMENTARY NO. 8002**];

G. accept the recommendation of the Construction Committee and (1) approve an Addendum to the Continuing Program and Project Management Agreement with URS Corporation for construction phase OAR services for BP No. 041, Rehabilitation of Taxiways - Phase 1, at the Orlando Executive Airport, for a total not-to-exceed amount of \$186,555, which includes a not-to-exceed fee amount of \$150,055, and a not-to-exceed reimbursable expenses amount of \$36,500, with funding from previously-approved OEA Revenue Funds and Florida Department of Transportation (FDOT) and Federal Aviation Administration (FAA) AIP grants to the extent eligible (Orlando City Council pre-accepted on August 11, 2014); and (2) authorize an Aviation Authority Officer or the

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CONSENT AGENDA (CONT)

Executive Director to execute the necessary documents following satisfactory review by legal counsel [**FILED DOCUMENTARY NO. 8003**];

H. accept the recommendation of the Construction Committee and (1) approve an Addendum to the Continuing Civil Engineering Services and Professional Engineering Services Agreement with Avcon, Inc. for construction phase A/E services for BP No. 041, Rehabilitation of Taxiways - Phase 1, at the Orlando Executive Airport, for a total not-to-exceed amount of \$44,506, which includes a not-to-exceed fee amount of \$43,556 and a not-to-exceed reimbursable expenses amount of \$950, with funding from previously-approved OEA Revenue Funds and Florida Department of Transportation (FDOT) and Federal Aviation Administration (FAA) AIP grants to the extent eligible (Orlando City Council pre- accepted on August 11, 2014); (2) approve an Amendment to Addendum No. 2 to the Continuing Civil Engineering Services and Professional Engineering Services Agreement with Avcon, Inc. for additional design phase A/E services for BP No. 041, Rehabilitation of Taxiways - Phase 1, at the Orlando Executive Airport, for a total not-to-exceed amount of \$48,268.50, which includes a lump sum fee amount \$42,946, a not-to-exceed fee amount of \$5,200 and a not-to-exceed reimbursable expenses amount of \$122.50, with funding from previously-approved OEA Revenue Funds and Florida Department of Transportation (FDOT) and Federal Aviation Administration (FAA) AIP grants to the extent eligible (Orlando City Council pre-accepted on August 11, 2014); and (3) authorize an Aviation Authority Officer or the Executive Director to execute the necessary documents following satisfactory review by legal counsel [**FILED DOCUMENTARY NO. 8004-8005**];

I. accept the recommendation of the Construction Committee and (1) approve the award of BP No. 448, Master Irrigation Controller System Replacement at the Orlando International Airport, to Newberg Irrigation, Inc. for the bid amount of \$352,505 (base bid plus Add Alternate Nos. 1 and 2) with funding from Capital Expenditure Funds; and (2) authorize an Aviation Authority Officer or the Executive Director to execute the necessary documents following satisfactory review by legal counsel [**FILED DOCUMENTARY NO. 8006**];

J. accept the recommendation of the Construction Committee and (1) approve an Addendum to the Continuing Electrical Construction Services Agreement with H. L. Pruitt Corporation for the award of Project E135, Refurbish Fire Alarm System in Parking Garage B at the Orlando International Airport, for the bid amount of \$419,000 with funding from Capital Expenditure Funds; and (2) authorize an Aviation Authority Officer or the Executive Director to execute the necessary documents following satisfactory review by legal counsel [**FILED DOCUMENTARY NO. 8007**];

K. accept the recommendation of the Construction Committee and (1) approve a no cost Addendum to the Continuing Vertical Construction Services Agreement with Clancy & Theys Construction Company, Inc. to exercise the first one-year renewal option and extend the Agreement to January 27, 2016; (2) approve a no cost Addendum to the Continuing Vertical Construction Services Agreement with Gomez Construction Company to exercise the first one-year renewal option and extend the Agreement to January 13, 2016; (3) approve a no cost Addendum to the Continuing Vertical Construction Services Agreement with H. W. Davis Construction, Inc. to exercise the first one-year renewal option and extend the Agreement to January 10, 2016; (4) approve a no cost Addendum to the Continuing Vertical Construction Services Agreement with R. L. Burns, Inc. to exercise the first one-year renewal option and extend the Agreement to January 13, 2016; (5) approve a no cost Addendum to the Continuing Vertical Construction Services Agreement with Verde Construction Managers, LLC to exercise the first one-year renewal option and extend the Agreement to January 20, 2016; and (6) authorize an Aviation Authority Officer or the Executive Director to execute the necessary documents following satisfactory review by legal counsel [**FILED DOCUMENTARY NO. 8008-8012**];

L. accept the recommendation of the Construction Committee and (1) approve an Addendum to the Continuing Environmental Agreement with Environmental Management & Design, Inc. for FY 2015 Water Quality Monitoring Services at the Orlando International Airport, for a total not-to-exceed amount of \$307,659, which includes a not-to-exceed fee amount of \$157,496, and a not-to-exceed reimbursable expenses amount of \$150,163, with funding from previously-approved Improvement and Development Funds; and (2) authorize an Aviation Authority Officer or the Executive Director to execute the necessary documents following satisfactory review by legal counsel [**FILED DOCUMENTARY NO. 8013**];

M. accept the recommendation of the Construction Committee and (1) approve the award of BP No. 441, Airside 4 Improvements Program, Restroom Renovations, at the Orlando International Airport, to H. W. Davis Construction, Inc. for the bid amount of \$2,910,500 with funding from the Aviation Authority's Line of Credit, Revenue Bonds (GARBS), and Passenger Facility Charges to the extent eligible; and (2) authorize an

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CONSENT AGENDA (CONT)

Aviation Authority Officer or the Executive Director to execute the necessary documents following satisfactory review by legal counsel **[FILED DOCUMENTARY NO. 8014]**;

N. accept the recommendation of the Construction Committee and (1) approve the award of BP No. 427B, Passenger and Baggage Screening CCTV System at the Orlando International Airport, to R. L. Burns, Inc. for the bid amount of \$448,464, with funding from Capital Expenditure Funds and Transportation Security Administration (TSA) grants to the extent eligible; and (2) authorize an Aviation Authority Officer or the Executive Director to execute the necessary documents following satisfactory review by legal counsel **[FILED DOCUMENTARY NO. 8015]**;

O. accept the recommendation of the Construction Committee and (1) approve an Addendum to the Continuing Electrical Construction Services Agreement with BergElectric Corp. dba as Bergelectric Corp. Contractors and Engineers for the award of Project E175, Light Fixture Replacement for Terminal Top Parking at the Orlando International Airport, for the bid amount of \$854,595 with funding from Capital Expenditure Funds and 1997 Bonds; and (2) authorize an Aviation Authority Officer or the Executive Director to execute the necessary documents following satisfactory review by legal counsel **[FILED DOCUMENTARY NO. 8017]**;

P. adopt Airport Master Plan Update and Airport Layout Plan for the Orlando International Airport; (2) request Orlando City Council concurrence with this airport planning documents; (3) request Federal Aviation Administration approval of these airport planning documents; and (4) authorize an Aviation Authority Officer or the Executive Director to approve the final form of this planning document **[FILED DOCUMENTARY NO. 8018]**;

Q. accept the recommendation of the Construction Committee and (1) approve the award of BP No. 440, Ticket Lobby Program, Communication Rooms and Infrastructure, at the Orlando International Airport, to Clancy & Theys Construction Company for the bid amount of \$9,060,000 with funding from the Aviation Authority's Line of Credit to be reimbursed by Revenue Bonds, Passenger Facility Charges to the extent eligible, and FDOT grants to the extent eligible; and (2) authorize an Aviation Authority Officer or the Executive Director to execute the necessary documents following satisfactory review by legal counsel **[FILED DOCUMENTARY NO. 8019]**;

R. accept the recommendation of the Construction Committee and approve an Addendum to the Professional Services Agreement with C. T. Hsu & Associates, P.A. for the construction phase A/E services for BP No. 440, Ticket Lobby Program - Communications Rooms and Infrastructure, for a total amount of \$259,365, which includes a not-to-exceed fee amount of \$254,172, and a not-to-exceed reimbursable expenses amount of \$5,193, with funding from the Aviation Authority's Line of Credit to be reimbursed by Revenue Bonds, Passenger Facility Charges to the extent eligible, and FDOT grants to the extent eligible; and (2) authorize an Aviation Authority Officer or the Executive Director to execute the necessary documents following satisfactory review by legal counsel **[FILED DOCUMENTARY NO. 8020]**;

S. accept the recommendation of the Construction Committee and (1) approve an Addendum to the Continuing Horizontal Construction Services Agreement with Gibbs & Register, Inc. for the award of Project H243, West Side Airport Roadway Rehabilitation at the Orlando International Airport, for the bid amount of \$517,787.60 with funding from Capital Expenditure Funds; and (2) authorize an Aviation Authority Officer or the Executive Director to execute the necessary documents following satisfactory review by legal counsel **[FILED DOCUMENTARY NO. 8021]**;

T. accept the recommendation of the Construction Committee and (1) approve an Amendment to Addendum No. 16 to the Continuing Program and Project Management Agreement with URS Corporation to provide additional design and construction phase Owner's Authorized Representative (OAR) services for WS102, South Airport Automated People Mover (APM) Complex and WS102A, South Airport Intermodal Terminal Facility (ITF) at the Orlando International Airport., for a total not-to-exceed amount of \$8,456,287, with funding from the Aviation Authority's Line of Credit to be reimbursed by future Revenue Bonds, future Passenger Facility Charges, and Aviation Authority funds for the APM-related scope of work, from the Aviation Authority's Line of Credit to be reimbursed by Aviation Authority funds, future Revenue Bonds, and future Customer Facility Charges for the garage-related scope of work, and from FDOT grants for the intermodal terminal facility-related scope of work; and (2) authorize an Aviation Authority Officer or the Executive Director to execute the necessary documents following satisfactory review by legal counsel **[FILED DOCUMENTARY NO. 8022]**;

U. accept the recommendation of the Construction Committee and (1) approve an Addendum to the General Consulting Services Agreement with BRPH Architects Engineers, Inc., for the initial phase of the Strategic Commercial Land Development Program for Airport Property at the Orlando International Airport for a total amount of \$400,136, which includes a not-to-exceed fee amount of \$399,136 and a not-to-exceed reimbursable expenses amount of \$1,000, with funding from Discretionary Fund; and (2)

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CONSENT AGENDA (CONT)

authorize an Aviation Authority Officer or the Executive Director to execute the necessary documents following satisfactory review by legal counsel [**FILED DOCUMENTARY NO. 8023**];

V. accept the recommendation of the Professional Services Committee and (1) approve an Addendum to the Information Technology Consulting Services Agreement with AECOM Technical Services, Inc. for the design, development, implementation, and support for Phase 1 of Project W323, Integrated Project Information Web-Based Application (iPro), for a total not-to-exceed amount of \$550,364, with funding from the Aviation Authority's Line of Credit to be reimbursed by Revenue Bonds and Aviation Authority Funds; and (2) authorize an Aviation Authority Officer or the Executive Director to execute the necessary documents following satisfactory review by legal counsel [**FILED DOCUMENTARY NO. 8024**]; and

W. approve revisions to Policy 130.03, Construction Management Entity Contracts [**FILED DOCUMENTARY NO. 8025**].

RECOMMENDATION TO ACCEPT COMMITTEE MINUTES

5. Chairman Kruppenbacher introduced Mr. Ian Mikuske, Mr. Anthony Pagan, and Ms. Lynn Roback of Unite Here. Unite Here represents concession workers locally and around the country. The three individuals talked about concession opportunities at the airport and how decent and stable the jobs are at OIA.

The Chair thanked Mr. Mikuske, Mr. Pagan, and Ms. Roback for speaking at today's meeting. He mentioned that Mr. Pagan and Ms. Roback are the people that make the airport what it is and their service and work is appreciated.

Upon motion by Mayor Dyer, second by Dr. Pirozzolo, vote carried to accept the following minutes for filing -- June 25, August 27, and September 24, 2014, Construction Finance Oversight Committee; August 26 and September 2, 2014, Construction Committee; July 22 and August 14, 2014, Design Review Committee; and July 17, July 22, July 29, August 4, and August 5, 2014, Professional Services Committee.

CHAIRMAN'S REPORT

6. Chairman Kruppenbacher asked Mr. Brown to give each board member a briefing on the steps OIA has taken to prepare individuals for Ebola. Mr. Brown stated that Staff has been very diligent, going back to July 2014 in which a regional meeting was hosted with CDC out of Miami prior to any Ebola issues. He added that on a daily basis we are always aware of potential contingent from a variety of viruses and bacterial infections. Last week we had a table top exercise in which we engaged the Medical Director from Orange County, the City of Orlando Firefighters, OPD, CBP, and TSA. Ebola can only be spread when the individual presents the symptoms. Communication is the most important key with all these agencies. Mr. Brown added that we have Personal Protective Equipment (PPE) that our first responders (ARFF) were issued. Chief Kann has been on the fore front of this issue. He then talked about additional precautions that are being taken by the janitorial staff especially since flu season is beginning. As stated previously, the key is to keep communications flowing with the appropriate agencies; understand what you are dealing with as far as how the contingent can be spread; and be diligent.

Chairman Kruppenbacher thanked Mayor Dyer and Mayor Jacobs for staying on top of the issue in the City and County. Mayor Jacobs stated her concern about the economic impact it would have on our economy if we had one single case. Discussion ensued as to the levels of protection necessary and the key of containment once a case is identified.

Chairman Kruppenbacher asked Mr. Brown to brief him on this issue later in the week to include an update on what other airports are doing. He also suggested that Mr. Brown discuss this with Dr. Pirozzolo. Mayor Jacobs mentioned that a second table top exercise is planned in Orange County.

Vice Chairman Asher thanked the FBO's and the OEA Advisory Committee for their hardwork and commitment at OEA.

Mr. Palmer thanked Mr. Brown for his leadership on the health scare along with the ARFF Department.

Mr. Sanchez introduced Mr. Brian Engle, Director of Customer Service. He will do a presentation on initiatives at the next board meeting.

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CHAIRMAN'S REPORT (CONT)

Chairman Kruppenbacher talked about the addition of flights from COPA Airlines. The impact of COPA to OIA since it has been here is in excess of \$1.3 billion for the region. The four new flights will generate roughly \$34 million. The most impressive moment was how COPA staff went out of their way to tell him just how phenomenal it was to work with our staff.

REMEMBRANCE OF JOHN WYCOFF

7. Ms. Carolyn Fennell, Director of Public Affairs, provided a detailed and touching presentation of one of GOAA's true visionary's, John Wyckoff, who was involved with the Aviation Authority in different but significant roles from 1976-1991.

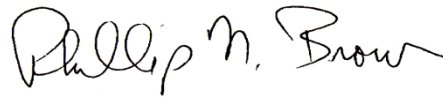
ADJOURNMENT

8. There being no further business to be considered, Chairman Kruppenbacher adjourned the meeting - 3:06 p.m.

(Digitally signed on December 11, 2014)



Dayci S. Burnette-Snyder
Director of Board Services



Phillip N. Brown, A.A.E.
Executive Director