



**GREATER ORLANDO AVIATION AUTHORITY**

Orlando International Airport  
One Jeff Fuqua Boulevard  
Orlando, Florida 32827-4399

**MEMORANDUM**

TO: Members of the Aviation Authority  
FROM: Jacki Churchill, Chief Financial Officer  
DATE: August 20, 2014

**ITEM DESCRIPTION**

Recommendation for Preliminary Approval of Fiscal Year 2015 Aviation Authority Budget

**BACKGROUND**

The Aviation Authority Staff has prepared a preliminary 2014-2015 Fiscal Year Budget for Orlando International Airport (OIA) and Orlando Executive Airport (OEA).

The preliminary 2014-2015 Fiscal Year Budget for OIA is \$447,715,000 and the preliminary budget for OEA is \$2,838,000.

**ISSUES**

A resolution authorizing the Aviation Authority's preliminary 2014-2015 Fiscal Year Budget requires approval. The Orlando City Council will conduct a public hearing within ten days of receipt of this preliminary budget.

**ALTERNATIVES**

The Authority Board could modify the preliminary budget.

**FISCAL IMPACT**

The total budget for Fiscal Year 2015 is \$447,715,000 for OIA and \$2,838,000 for OEA.

**RECOMMENDED ACTION**

It is respectfully requested that the Aviation Authority Board resolve to (1) adopt the attached resolution approving the preliminary budget; (2) request Orlando City Council to conduct a public hearing on the preliminary budget within ten days of receipt of the budget; and (3) authorize an Aviation Authority Officer to execute any necessary documents.

RESOLUTION BY THE GREATER ORLANDO  
AVIATION AUTHORITY CONCERNING THE  
AUTHORITY'S 2014-2015 FISCAL YEAR BUDGET

WHEREAS, the City of Orlando, Florida (the "City") a municipal corporation in the County of Orange, State of Florida, owns the Orlando International Airport and Orlando Executive Airport (the "Airports"); and

WHEREAS, the Greater Orlando Aviation Authority (the "Authority"), pursuant to Chapter 57-1658, Special Laws of Florida 1957, as amended, The Greater Orlando Aviation Authority Act as codified and amended (the "Act"), was created and established to exercise those powers granted under the Act; and

WHEREAS, the City, pursuant to the Act and Operation and Use Agreement with the Authority dated September 27, 1976, as amended, transferred custody, control and management of the Airports to the Authority; and

WHEREAS, the Authority, at its meeting of August 20, 2014, considered the matter of its preliminary 2014-2015 Fiscal Year Budget.

NOW, THEREFORE, BE IT RESOLVED BY THE GREATER ORLANDO AVIATION AUTHORITY:

1. That the preliminary annual Budget for the fiscal year beginning October 1, 2014, and ending September 30, 2015 is necessary to provide for anticipated expenditures of the Authority for all of its projects during the ensuing fiscal year, including operating expenses, capital outlays, materials, labor, equipment, supplies, payments of principal and interest on all outstanding revenue bonds and subordinated indebtedness of the Authority, and sinking fund and reserve requirements of such bonds and other subordinated indebtedness; and represents the judgment and intent of the Authority as to the needs of its Departments as to their fiscal requirements for the ensuing fiscal year.

2. That such preliminary Budget provides for expenditures only to the extent of funds legally available to the Authority for the ensuing fiscal year from established sources, based upon past experience and reasonable projections thereof, and from new projects or new sources of income of the Authority.

3. That said preliminary annual Budget, attached hereto and made part hereof, is hereby adopted and submitted to the City Council of the City of Orlando, Florida.

4. That the City Council of the City of Orlando is requested, within ten (10) days of its receipt of such preliminary Budget, to conduct a public hearing with respect thereto.

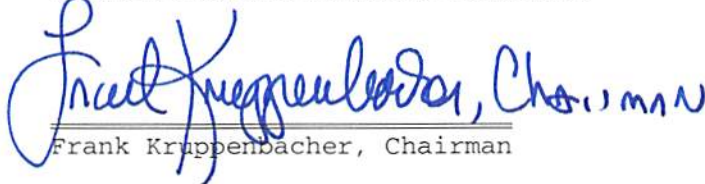
5. That a copy of the preliminary Budget be filed in the Authority's documentary files.

BE IT FURTHER RESOLVED that funds in the Budget for the fiscal year ended September 30, 2014, which have been encumbered prior to that date as a result of purchase orders issued by the Greater Orlando Aviation Authority are hereby reappropriated as part of the Budget for the fiscal year commencing October 1, 2014.

BE IT FURTHER RESOLVED that this resolution shall be effective immediately upon its adoption.

PASSED AND ADOPTED this 20th day of August 2014.

**GREATER ORLANDO AVIATION AUTHORITY**

  
Frank Kruppenbacher, Chairman

ATTEST:

  
Dayci Burnette-Snyder, Assistant Secretary



# **Greater Orlando Aviation Authority**

## **Preliminary Budget**

**Fiscal Year 2014-2015**

**GREATER ORLANDO AVIATION AUTHORITY  
ORLANDO INTERNATIONAL AIRPORT  
FISCAL BUDGET**

	Budget <u>2015</u>	Budget <u>2014</u>
<b>ANTICIPATED REVENUE</b>		
Airline Rentals, Fees and Charges	\$ 144,892,389	\$ 134,584,000
Nonairline Revenues	253,280,567	251,609,000
Available PFC Revenues	47,548,189	47,545,000
Interest Revenue	1,993,855	1,478,000
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Total Deposits	\$ 447,715,000	\$ 435,216,000
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<b>APPROPRIATIONS</b>		
1998 Debt Service Fund	\$ 1,354,700	\$ 1,796,000
2003 Debt Service Fund	0	6,194,000
2007 Debt Service Fund	16,729,750	16,732,000
2008 Debt Service Fund	35,525,850	35,063,000
2009 Debt Service Fund	21,122,413	21,118,000
2010 Debt Service Fund	8,712,011	8,741,000
2011 Debt Service Fund	9,994,848	9,999,000
2012 Debt Service Fund	1,853,250	1,853,000
2013 Debt Service Fund	32,259,425	21,749,000
Hotel Debt Service Fund	3,105,453	3,114,000
Operation and Maintenance Fund	232,956,160	221,090,000
Operating Reserve Fund	1,978,000	1,001,000
Discretionary Fund	13,654,920	14,240,000
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Total Appropriations	\$ 379,246,780	\$ 362,690,000
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Remaining Revenues	\$ 68,468,220	\$ 72,526,000
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**GREATER ORLANDO AVIATION AUTHORITY  
ORLANDO INTERNATIONAL AIRPORT  
AIRFIELD CAPITAL FUND REQUESTS  
FISCAL YEAR 2014-2015**

Section		Description	Amount
463	Security Admin	Through the Fence Security Improvements	\$ 5,630
631	Maintenance Admin	Airfield Electrical Upgrades	1,150,000
631	Maintenance Admin	Emergency Roof Repairs - Airfield	5,000
654	Pavement & Grounds	Miscellaneous Pavement & Joint Repairs on Airfield	200,000
711	Planning	Rehabilitation of South End of Taxiway C & Related Work (Design Only)	108,380
654	Pavement & Grounds	Airside 1 Apron Rehabilitation	500,000
654	Pavement & Grounds	Airside 3 Apron Rehabilitation	500,000
Grand Total			<u>\$ 2,469,010</u>

Capital Items are subject to available funding

**GREATER ORLANDO AVIATION AUTHORITY  
ORLANDO INTERNATIONAL AIRPORT  
TERMINAL CAPITAL FUND REQUESTS  
FISCAL YEAR 2014-2015**

Section		Description	Amount
261	Commercial Properties	Airline Leasehold Improvements & Refurbishment	\$ 5,000,000
413	Airline Operations	Airline OPS Small Capital Items	15,000
413	Airline Operations	Bag Make Up Area Fans & Outlets	50,000
413	Airline Operations	Bag Tracking at Baggage Claim Units	920,000
413	Airline Operations	Baggage Handling Process Improvements	250,000
413	Airline Operations	Baggage Make Up Monitors & Computer Equipment	295,000
413	Airline Operations	BHS & Passenger Boarding Bridges & Related Equipment	430,000
413	Airline Operations	BHS Small Capital Items	35,000
413	Airline Operations	Customs & Border Protection Reimbursable Services	2,500,000
413	Airline Operations	Maximo Licenses for BHS/GSE	105,000
413	Airline Operations	MUFIDS System Replacement	400,000
413	Airline Operations	Passenger Boarding Bridge Pre-Conditioned Air Units	825,000
413	Airline Operations	Terminal FIDS Replacement	185,000
463	Security Admin	Secure Area Access Point CCTV Improvements	35,750
521	Information Technology	Automated Passport Control Kiosks	1,000,000
521	Information Technology	CUPPS & CUSS R&R	500,000
521	Information Technology	CUPPS R&R	700,000
521	Information Technology	Passenger Flow Analytics	250,000
631	Maintenance Admin	APM Fiber Conversion on Airsides 2 & 4	483,000
631	Maintenance Admin	Emergency Roof Repairs - Terminal	150,000
631	Maintenance Admin	Flooring & Interior Finishes and Attic Stock	1,400,000
631	Maintenance Admin	Landside Canopy Level 3 Structure Restoration	2,085,910
631	Maintenance Admin	Terminal Expansion Joint Replacement	70,000
685	HVAC	Landside Air Handlers Replacement - Construction Phase I	9,123,430
711	Planning	South Terminal Entitlement Modifications	500,000
711	Planning	Ticket Lobby Improvements	5,000,000
Grand Total			<u>\$ 32,308,090</u>

Capital Items are subject to available funding

**GREATER ORLANDO AVIATION AUTHORITY  
ORLANDO INTERNATIONAL AIRPORT  
INDIRECT CAPITAL FUND REQUESTS  
FISCAL YEAR 2014-2015**

	Section	Description	Amount
006	Executive Administration	Business Messaging	\$ 200,000
006	Executive Administration	Consulting Services	400,000
006	Executive Administration	Customer Service Initiatives	5,000,000
006	Executive Administration	Operational Process Improvements & Best Practices	1,500,000
006	Executive Administration	Shredder	2,500
021	Public Affairs	United Arts of Central Florida	50,000
111	Finance	High Volume Scanner	5,000
111	Finance	Implementation of Budget Software	1,500,000
911	Various	Furniture for Authority Departments	110,250
684	Plumbers	Vehicle for New Plumbers	30,000
121	Purchasing	Forklift	30,000
261	Commercial Properties	Laptops	6,000
261	Commercial Properties	Strategic Development Plan for Commercial Properties	1,000,000
311	Marketing	Air Service Development Incentives - Rebates	2,000,000
311	Marketing	Marketing Air Service Development Incentives	2,000,000
411	Operations Admin.	Wireless Broadband	590,000
412	Communications Center	Communication Center Improvements	482,500
415	ARFF	ARFF Computer Software Upgrade	48,740
415	ARFF	ARFF Equipment	30,000
415	ARFF	ARFF Self Contained Breathing Apparatus	315,000
415	ARFF	ARFF Vehicle All Purpose Aerial Apparatus	275,000
462	Security Access Control	Facility Re-Keying Materials	405,000
463	Security Admin.	Annex Campus CCTV Additions	225,000
511	Human Resources	Human Resources Clouds	59,960
521	Information Technology	Communications Rooms Refurbishment	1,350,000
521	Information Technology	Communications Services Delivery	495,000
521	Information Technology	Computer Infrastructure Upgrade	487,000
521	Information Technology	Enterprise Content Management (ECM) Phase 4	1,000,000
521	Information Technology	Exterior Cyber Security Gateways	325,000
521	Information Technology	GIS Program	120,000
521	Information Technology	IT Master Plan Update	300,000
521	Information Technology	IT Security Test Environment	50,000
521	Information Technology	Mobile Applications	500,000
521	Information Technology	Security Incident & Event Management System	127,000
521	Information Technology	Unified Communications PC R&R	50,000
631	Maintenance Admin.	Annex-Purchasing Sidewalk Installation	46,000
631	Maintenance Admin.	ARFF Crash Truck C-89 Replacement	275,000



**GREATER ORLANDO AVIATION AUTHORITY  
ORLANDO INTERNATIONAL AIRPORT  
INDIRECT CAPITAL FUND REQUESTS  
FISCAL YEAR 2014-2015**

Section		Description	Amount
631	Maintenance Admin.	Emergency Roof Repairs - Authority Buildings	150,000
631	Maintenance Admin.	Light Vehicles Replacement	202,000
711	Planning	Dredging and Silt Removal	410,000
711	Planning	Environmental Consulting Services	1,760,000
711	Planning	GASB-49 Environmental Services	1,325,000
711	Planning	Monitor Petroleum Storage Tanks	75,000
711	Planning	National Pollution Discharge	160,000
711	Planning	Scanning Equipment	8,500
Grand Total			<u>\$ 25,480,450</u>

Capital Items are subject to available funding

**GREATER ORLANDO AVIATION AUTHORITY  
ORLANDO INTERNATIONAL AIRPORT  
OTHER BUILDINGS & GROUNDS CAPITAL FUND REQUESTS  
FISCAL YEAR 2014-2015**

Section		Description	Amount
261	Commercial Properties	Demolition of Buildings 457, 457A, 487, & 601	\$ 313,400
261	Commercial Properties	Heintzelman Utility Infrastructure	2,410,290
414	Airfield Operations	Lambry Building - HVAC	87,750
414	Airfield Operations	Roof Replacement on Lambry Building	220,000
631	Maintenance Admin.	Emergency Roof Repairs - Tradeport	50,000
711	Planning	Land Management & Planning Activities	350,000
Grand Total			<u><u>\$ 3,431,440</u></u>

Capital Items are subject to available funding

**GREATER ORLANDO AVIATION AUTHORITY  
ORLANDO INTERNATIONAL AIRPORT  
GROUND TRANSPORTATION CAPITAL FUND REQUESTS  
FISCAL YEAR 2014-2015**

Section		Description	Amount
006	Executive Admin.	Welcome to Orlando Feature for Entrance & Exit Roads	\$ 500,000
237	Satellite Parking	Parking Exit Plaza Booth Replacement	267,500
237	Satellite Parking	Shuttle Bus Video Monitoring System	214,000
411	Operations Admin.	North Park Place A Shelter Drainage Replacement	314,000
521	Information Technology	Public Parking Garage WiFi	328,000
631	Maintenance Admin.	B Garage Light Fixture Replacement	4,437,500
631	Maintenance Admin.	B Garage Stairwell Rehabilitation	1,082,330
631	Maintenance Admin.	Emergency Roof Repairs - Garages	20,000
631	Maintenance Admin.	Garage Expansion Joint Replacement	230,000
631	Maintenance Admin.	Garge Repairs A & B Sides and Terminal Top Design Only	250,000
654	Pavement & Grounds	Roadway Striping (Various)	120,000
711	Planning	South Airport APM Complex	40,000,000
711	Planning	Terminal Roadway Signage Master Plan	500,000
Grand Total			<u><u>\$ 48,263,330</u></u>

Capital Items are subject to available funding

**GREATER ORLANDO AVIATION AUTHORITY  
ORLANDO INTERNATIONAL AIRPORT  
HOTEL CAPITAL FUND REQUESTS  
FISCAL YEAR 2014-2015**

Section	Project Number	Description	Amount
991	Hotel	15-27	4th Floor Back of the House Locks
991	Hotel	O-15-31	Air Handler Replacement #4
991	Hotel	15-05	Ballroom Electronic Locks
991	Hotel	15-24	Banquet Displays & Screens
991	Hotel	15-19	Banquet Risers and Steps
991	Hotel	15-12	Banquet Tables
991	Hotel	15-22	Bell Carts
991	Hotel	15-16	Briefing Room Design
991	Hotel	15-07	Corridor Renovation Design
991	Hotel	15-14	Digital Radio Replacement
991	Hotel	15-20	Digital Signage Hardware
991	Hotel	15-121	Electric Pallet Jacks
991	Hotel	O-15-34	Fan Coil Replacement Phase 2
991	Hotel	15-28	Fitness Center Design
991	Hotel	15-13	Furniture Contingency
991	Hotel	15-03	General Use PC Workstation
991	Hotel	O-15-33	Guest Room Door Locks
991	Hotel	15-30	Guest Room Refrigerators
991	Hotel	O-15-35	Kitchen Demand Ventilation System
991	Hotel	15-11	Kitchen Equipment
991	Hotel	15-28	Laundry Carts
991	Hotel	15-08	Lease Agreements
991	Hotel	15-18	LED Lighting Replacements
991	Hotel	15-06	Light Relay System
991	Hotel	15-04	Micros POS System Replacement
991	Hotel	O-15-32	Motor Court Dry Pipe System Replacement
991	Hotel	15-25	Network Laser Printer Replacement
991	Hotel	15-02	Refrigeration System Upgrade
991	Hotel	15-03	Regency Ballroom Airwall Replacement
991	Hotel	15-09	Regency Ballroom Design
991	Hotel	O-15-36	Restroom Exhaust Fans
991	Hotel	15-29	Rollaway Beds
991	Hotel	15-23	Saflok Encoder
991	Hotel	15-17	Security Cameras
991	Hotel	15-10	Strength Equipment
991	Hotel	15-15	Walk In Freezer
991	Hotel		Contingency
Total			\$ 1,804,229
Fiscal Year 2015 Required Funding			<u><u>\$ 1,804,229</u></u>

Capital items are subject to available funding

**GREATER ORLANDO AVIATION AUTHORITY  
ORLANDO EXECUTIVE AIRPORT  
FISCAL BUDGET  
2014-2015**

	Budget <u>2015</u>	Budget <u>2014</u>
ANTICIPATED REVENUE		
Aviation Related	\$ 637,000	\$ 625,000
Commercial Properties	2,003,000	1,930,000
Other Revenue	<u>42,000</u>	<u>34,000</u>
Total Anticipated Revenue	2,682,000	2,589,000
Contribution from OEA Revenue Fund	<u>156,000</u>	<u>215,000</u>
Total Deposits	<u><u>\$ 2,838,000</u></u>	<u><u>\$ 2,804,000</u></u>
APPROPRIATIONS		
Operations & Facilities	780,000	777,000
Safety & Security	1,004,000	1,025,000
Administration	629,000	570,000
Other Expenses	425,000	432,000
Total Appropriations	<u><u>\$ 2,838,000</u></u>	<u><u>\$ 2,804,000</u></u>

**GREATER ORLANDO AVIATION AUTHORITY  
ORLANDO EXECUTIVE AIRPORT  
CAPITAL FUND REQUESTS  
FISCAL YEAR 2014-2015**

Section		Description	Amount
441	OEA Facilities	OEA Environmental Services	\$ 118,400
441	OEA Facilities	Redevelopment of OEA Commercial Properties	3,500,000
443	OEA Facilities	Airfield Lighting System, Markings, & Signage Assessment	75,000
443	OEA Facilities	OEA Equipment	10,000
443	OEA Facilities	Runway Approach Obstruction Survey	50,000
443	OEA Facilities	Demolition of Building 101 at 501 Herndon Ave *	536,000
443	OEA Facilities	New Maintenance Facility -Phase II *	102,000
443	OEA Facilities	SE Quad Water Distribution System Upgrade Study *	50,000
Grand Total			<u>\$ 4,441,400</u>
* Less OOCEA Existing Funds			<u>\$ (688,000)</u>
Fiscal Year 2015 Required Funding			<u>\$ 3,753,400</u>

Capital Items are subject to available funding